

Invitation to the Extraordinary Shareholders' Meeting No. 1/2023

Nusasiri Public Company Limited (public company)

Friday, November 17, 2023 Time: 10:00 a.m.

Via electronic means (E-EGM) only

The Company will not provide physical meeting

by organizing meetings through electronic media According to the Royal Decree on Conferencing via Electronic Media B.E. 2563



NUSA. 060/2023

Octorber 12, 2023

Subject: Invitation to the Extraordinary Shareholders' Meeting No. 1/2566

Attebtion: Shareholder

Attachment

1. A copy of the Annual Shareholders' Meeting report for the year 2566 dated April 28, 2023.

2. The list and biographies of the proposed directors for appointment.

3. Guidelines for participating in the Shareholders' Meeting via electronic means (E-EGM).

4. The document expressing the intention to attend the meeting via electronic means.

5. Company bylaws related to the Shareholders' Meeting.

6. Information about independent directors, which shareholders can delegate as representatives at

the Extraordinary Shareholders' Meeting No. 1/2566

7. Proxy form.

With Nusasiri Public Company Limited (the "Company" or "NUSA") scheduled to hold an Extraordinary General Meeting of Shareholders No. 1/2023 on Friday, November 17, 2023 at 10:00 a.m. Organize meetings via electronic media According to the Emergency Decree on Meetings via Electronic Media B.E. 2020, which was broadcast live at the Company's office, No. 2922/209, Chan Issara Tower Building 2, Floor 12A, New Petchaburi Road, Bang Kapi Subdistrict, Huai Khwang District, Bangkok To consider various matters according to the following agenda:

Agenda 1 The chairman informs you for your awareness.

Agenda 2 Consideration and approval of the Annual Shareholders' Meeting report for the year 2566 as

April 28, 2023

Facts and Reasons: The Company held the 2023 Annual General Meeting of Shareholders on 28 April 2023 and a meeting report was prepared within 14 days from the meeting and sent to the Stock Exchange of Thailand and the Ministry. commerce within the period specified by law and published on the company's website. (www.nusasiri.com) and attached a copy of the said meeting report. (Attachment 1)

Board's Opinion: The Company's Board of Directors has considered It was seen that the minutes of the said meeting had been recorded correctly. Therefore, it is considered appropriate to propose that the

shareholders' meeting consider approving the said minutes of the 2023 Annual General Meeting of Shareholders.

Voting: This agenda must be passed by a majority vote of the shareholders attending the meeting and having the right to vote.

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Agenda 3 Consider approving the increase in the number of directors and the appointment of new directors.

Facts and Reasons:

- 1. The current board structure of the company comprises 9 directors, including 5 independent directors and 4 non-independent directors. There is a proposal to add 4 more directors, bringing the total number of directors to 13
- 2. Due to changes in the shareholder structure and plans for business development to achieve our objectives, these changes are being proposed.
- 3. According to Article 14 of Section 3 of the company's bylaws, the company is required to have a board of directors consisting of a minimum of 5 directors. The board has the authority to consider the election of the chairman of the board and to elect the chairman together with other directors as deemed appropriate. Additionally, not less than half of the total number of directors must have a registered address within the jurisdiction of the Kingdom.
- 4. According to Article 29 of Section 3 of the Company's Bylaws, directors are prohibited from engaging in any business or competition with the company's operations, becoming a partner in a partnership or an unlimited liability partnership, or serving as directors in private companies or other companies engaged in identical or competitive businesses with the company, whether for their own benefit or the benefit of others, unless prior notice is given to the shareholders' meeting before an appointment is made.
- 5. As resolved at the Compensation and Nomination Committee Meeting No. 3/2566 held on September 29, 2023, it was considered appropriate to appoint 4 directors as follows:

Mr. Noppol Millinthanggoon as an independent director
 Mr. Chatchai Payuhanaveechai as an independent director.

3) Mr. Pradej Kitti-itsaranon as a director4) Mr. Nuttpasint Chet-Udomlap as a director.

Due to Dr. Chatchai Payuhanaveechai being an independent director and currently holding the position Chairman of the Board of Directors Origin Property Public Company Limited, which is engaged in similar business activities, this may conflict with the stock exchange's regulations regarding the qualifications of independent directors and audit committee members, as stated in Clause 8, which prohibits directors from engaging in businesses that are identical or competitive with the company's operations or holding more than 1 % of the total voting shares in other companies engaged in similar or competitive businesses.

Dr. Chatchai Payuhanaveechai has clarified that while it is true that the businesses are similar, there is no competitive nature between them. He will notify the shareholders at the shareholders' meeting in accordance with the company's bylaws, Article 29.

To further strengthen and facilitate the continuous growth and success of the company, the board proposes the appointment of four additional directors, as mentioned above. Their brief biographical details are provided in the attachment (Attachment 2).



Board's Opinion:

For Dr. Chatchai Payuhanaveechai, who is proposed to be appointed as an independent director, the company has considered his position as Chairman of Origin Property Public Company Limited, which is engaged in a similar business but without significant competition, according to the Stock Exchange of Thailand's regulations regarding the qualifications of independent directors and Audit Committee members (Section 8). Furthermore, the company abides by Article 29 of its Articles of Association, which states that "Directors are not allowed to engage in business activities of a similar nature that would compete with the company, whether for their own benefit or for the benefit of others, unless they have obtained prior approval from the shareholder meeting."

The board approval for this appointment at the upcoming shareholders' meeting.

Voting: This agenda must be passed by a majority vote of the shareholders who attend the meeting and have the right to vote. By proposing to the shareholder meeting to consider appointing all 4 directors individually.

Agenda 4 Consideration of other matters (if any)

Therefore, we would like to invite the shareholders to attend the meeting on the date, time and place mentioned above. Any shareholder wishing to appoint another person to attend the meeting and vote on his behalf in this meeting Please authorize the proxy form attached hereto to the chairman of the meeting before attending the meeting.

Sincerely Yours

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(Mr. Visanu Thepcharoen)

Chairman

Remark:

1 . For the shareholders who are unable to attend the meeting in person, you may appoint Mr.Teerataht Poshyanonda, an independent director and chairman of the Audit Committee, or Mr. Somkid Sari, an independent director and member of the Audit Committee of the Company, as your proxy to vote on your behalf at the Extraordinary General Meeting of Shareholders No. 1/2023. Additional information about the Audit Committee is provided (Attachment 2).



Minutes of the 2023 Annual General Meeting of Shareholders Nusasiri Public Company Limited

On Friday, April 28, 2023 at 14.00 a.m., which is a meeting via electronic media 2020, which will be broadcast live at the Company's office at No. 2922/209, Charn Issara Tower 2, Floor 12A, New Petchburi Road, Bang Kapi Subdistrict, Huai Khwang District, Bangkok.

Attendance Directors

1. Mr. Visanu	Thepcharoen	Chairman of the Board
2. Mr. Somkid	Sari	Vice Chairman, Independent Director, Chairman of the
		Nomination and Remuneration Committee, Audit Committee
3. Mr. Teerataht	Poshyanonda	Independent Director, Chairman of the Audit Committee,
		Nomination and Remuneration Committee
4. Mr. Piboon	Voravanpreecha	Independent Director, Audit Committee, Sustainability and
		Risk Management Committee
		(meet the meeting via electronic media)
5. Mrs. Sirinongnard	Priewpanich	Independent Director, Audit Committee, Nomination and
		Remuneration Committee
		(meet the meeting via electronic media)
6. Mrs. Siriya	Thepcharoen	Director, Sustainability and Risk Management Committee
7. Mr. Sompijit	Chaichanajarak	Director, Sustainability and Risk Management Committee,
		Company Secretary
8. Mr. Manop	Thanomkitti	Independent Director, Audit Committee, Nomination and
		Remuneration Committee, Sustainability and Risk
		Management Committee
9. Mr. Pairoj	Sirirat	Director, Chairman of the Sustainability and Risk
		Management, Committee Nomination and Remuneration
		Committee

The Company has a total of 9 directors in attendance, totaling 9persons, representing 100% of the total directors.

Directors who do not attend the meeting

-None-

Executives Attending the meeting

Mr. Nontawat Dhanasuwiwath Deputy Chief Executive Officer Accounting and Finance (CFO)



Auditors attending the meeting

Ms. Watoo Kayankarnavee from EY Office Company Limited

Legal advisors present at the meeting

Mr. Kriengkrai Inthachan from a law firm (Kriengkrai and Partners) Co., Ltd.

The meeting started at 14.00 P.M.

Mr. Sompijit Chaichanajarak Director and Company Secretary stating to meeting that there are A total of 147 registered, 5 attending in person, 142 proxies representing the total number of shares. 10,229,012,856 shares 87.8350 percent of total issued shares of the Company Grand total 11,645,713,863 shares constituted a quorum in accordance with Article 35 of the Company's Articles of Association and Article 38 of the Company's Articles of Association to be the Chairman of meeting, would like to invite Mr. Visanu Thepcharoen, the Chairman of the Board of Directors opening of the Meeting and Conducting the 2022 Annual General Meeting of Shareholders.

The Chairman welcomed the shareholders to the 2023 Annual General Meeting of Shareholders and introduced the Company's directors, executives and auditors. Who attended this shareholders' meeting to the Meeting.

The Chairman informed the shareholders' meeting about the voting procedures for each agenda item.

- 1. Voting shall count 1 share to 1 vote
- 2. Electronic voting
- Because this meeting is a meeting via electronic media. Therefore, no ballots were printed.
- To vote. Ask the shareholders to go to the E-Voting tab to vote in each agenda within 1 minute. After pressing the voting button, the system will pop-up again asking if the vote is confirmed or not. Press OK to confirm the vote. In the event that shareholders wish to change their voting Can be done by pressing the new score again. But if the agenda has already been closed Shareholders will not be able to vote. or change the vote
- When you have finished voting. You are asked to return to the E Meeting window to continue watching the video and audio of the meeting. The staff will collect all the votes from the voting system.
- 3 Vote counting: counting only the disapproving votes, and abstained first, and the rest were considered as agreed votes.
 - 4. Notification of vote counting results: will inform the meeting After completing each agenda
- 5. Comments: If any shareholder wishes to ask questions or express opinions The Company has opened channels for submitting suggestions and questions during the meeting as follows:
- 1. Audio conversation channel: You must be at the E Meeting window, then you go to the menu. Participant and press the button to raise your hand when the company calls the name of the shareholder. The staff will open the mic for you to inquire. Shareholders must press Unmute and turn on the mic on your device. In each question Please inform your name surname. and specify whether to attend the meeting in person or as a proxy before asking questions every time for the benefit of taking complete and accurate minutes of the meeting



2. Chat channel: go to the Chat menu in the E – Meeting window to type a message and send it to NUSA Q&A. For each time you ask a question, please state your first and last name. and specify whether you attend the meeting in person or as a proxy before asking questions every time for the benefit of taking complete and accurate minutes of the meeting

However, only comments related to the agenda under consideration are requested. for the chairman to give permission and ask the shareholders to specify their names and informed that he attended the meeting in person or as a proxy in order to record the minutes of the meeting accurately and completely

If the shareholder wishes to suggest other opinions that are not on the agenda of the meeting You can express your opinions in other agendas.

The chairman of the meeting conducted the meeting according to the following agenda:

Agenda 1 To consider and certify the minutes of the 2022 Annual General Meeting of Shareholders held on April 29, 2022.

The Chairman assigned to Mr. Sompijit Chaichanajarak Directors and Company Secretary to clarify the facts in this agenda

Mr. Sompijit Chaichanajarak Informed the meeting that The Company held the 2022 Annual General Meeting of Shareholders on April 29, 2022 and prepared the minutes of the meeting within 14 days from the meeting date and sent to the Stock Exchange of Thailand and the Ministry of Commerce. within the period specified by law and published on the Company's website (www.nusasiri.com) with a copy of the minutes of the said meeting attached. (As shown in Attachment 1)

The Board of Directors has considered It was found that the minutes of the said meeting had been correctly recorded. Therefore, it is deemed appropriate to propose to the shareholders' meeting to consider certifying the said minutes of the 2022 Annual General Meeting of Shareholders.

The resolution must be passed by a majority vote of the shareholders who attend the meeting and have the right to vote.

The Chairman gave the shareholders an opportunity to express their opinions.

When no shareholders commented, the chairman asked the meeting to vote.

Resolution of the meeting: Resolved to certify the Minutes of the 2022 Annual General Meeting of Shareholders held on Friday, April 29, 2022 with the following votes:

Agreed	10,229,012,856	Votes	Percentage	100.0000	number of votes attending the meeting
					and having the right to vote
Disagreed	0	Votes	Percentage	0.0000	number of votes attending the meeting
					and having the right to vote
Abstained	0	Votes	Percentage	0.0000	number of votes attending the meeting
					and having the right to vote
Voided Ballot	0	Votes	Percentage	0.0000	number of votes attending the meeting
					and having the right to vote



Agenda 2 To Consider acknowledging the Company's performance report and Form 56-1 One report for the year 2022.

The Chairman assigned Mr. Nonthawat Thanasuwiwat, Deputy Chief Executive Officer, to Accounting and Finance (CFO) was the person who clarified the facts in this agenda.

Mr. Nontawat Thanasuwiwat informed the meeting that The company has summarized the report on past operating results and significant changes that occurred in the year 2022, which appeared in Form 56-1 One report for the year 2022, by summarizing the material information ended December 31, Wed. 2022 to the shareholders for their acknowledgment as follows:

Performance of the year 2022

according to the statement of comprehensive income for the year ended December 31, 2022, the company had a total income of 2,037 million baht, an increase of 388 million baht or 24 percent from the previous year, divided into 5 categories as follows:

- 1. Revenue from real estate development in the amount of 507 million baht, representing 25% (2% increase from last year).
- 2. Medical and health income of 261 million baht, representing 13 percent (1,035 percent increase from the previous year).
- 3. Rental and service income of 297 million baht, representing 14 percent (47 percent increase from last year).
- 4. Revenue from sales in the amount of 544 million baht, representing 27 percent (decreasing from the previous year by 35 percent). due to the decline in the Covid-19 situation in the country
- 5. Other incomes amounted to 428 million baht, representing 21 percent (an increase of 80 percent from the previous year).

For the year 2022 costs and expenses totaled 1,887 million baht, loss for the year 2022 amounted to 397 million baht, a decrease from the year 2021 amounted to 479 million baht (loss for the year 2021 amounted to 877 million baht).

For the statement of financial position as of December 31, 2022, total assets were 15,529 million baht, an increase of 4,193 million baht, total liabilities of 6,112 million baht, a decrease of 627 million baht, and shareholders' equity of 9,416 million baht, an increase of 4,820 million baht.

<u>Asset</u>

• Investments in equity instruments increased in the amount of 3,373 million baht as a result in May, the Company gradually purchased ordinary shares in Wind Energy Holding Co., Ltd. ("WEH") in the amount of 7,748,294 shares, representing 7.1% at the price per share. 405 baht by issuing new ordinary shares of the Company amounting to 3,486,732,300 shares for exchange (Share swap) and the Company measures investment in such equity securities through profit or loss. by recognizing profit for the year 2022 in the amount of 235 million baht



- Investments in associated companies increased in the amount of 856 million baht as a result of the purchase of 170,000,000 ordinary shares in a Demco Public Company Limited in November, representing 23.28%, at a price of 5.01 baht per share. At the end of the period, the Company recognized Share of profit from associated companies in the amount of 2 million baht.
- Deposit for land purchase building and equipment An increase of 192 million baht from entering into a contract to purchase a hotel in Germany. Including trademark rights and various licenses of subsidiaries. with the objective of operating a health business The total purchase value does not exceed 20 million euros or 740 million baht.

Liabilities and Equity

- Total liabilities of 6,112 million baht, a decrease of 627 million baht from total liabilities as of 31 December 2021, mainly due to a decrease in Nusa Legend Siam Co., Ltd. (subsidiary) during the group period. The Company sold the said subsidiary to a joint venture resulting in the Company End of control and change status to a joint venture (jointly controlled entity), with most of the joint venture's liabilities (Jointly controlled entity) will be payable for the construction cost of 1,523 million baht. Loan from other parties with accrued interest amounting to 283 million baht.
- Shareholders' equity increased by 4,820 million baht from the revaluation. and from the issuance of new ordinary shares of the Company for exchange (Shareswap) Wind Energy Holding Company Limited ("WEH")

The Results of the corporate governance survey of listed companies for the year 2022

- The company was assessed from the Corporate Governance Report (CGR) of Thai Listed Companies 2020 from the Thai Institute of Directors Association (IOD). Very good rating (4 stars)
- Assessment result of "99 percent" from the assessment of the quality of the 2022 Annual General Meeting of Shareholders by the Thai Investors Association (TIA).

In this regard, the Board of Directors has considered It was deemed appropriate for the shareholders' meeting to acknowledge the report on the Company's operating results and Form 56-1 One report for the year 2022 (as appeared in Enclosure 2).

Voting because it is an agenda for acknowledgment Therefore, there was no voting.

The Chairman gave the shareholders an opportunity to express their opinions.

- There was a shareholder Mr. Thongkam Piyathirawong attending the meeting in person asking if he would like to know the number of shares increased in 2022.

The Chairman assigned Mr. Nontawat Dhanasuwiwath, Deputy Chief Executive Officer, to Accounting and Finance (CFO) is responsible for clarifying the facts.



Mr. Nontawat Dhanasuwiwath Deputy Chief Executive Officer Accounting and Finance Division (CFO) informed the meeting that in 2021, the Company had 8,041,082,611 paid-up ordinary shares. For 2022, the Company had 11,645,713,862 ordinary shares, an increase 3,604,631,252 shares resulting from a private placement (PP) in exchange for shares of Wind Energy Holding Co., Ltd.

The Chairman gave the shareholders an opportunity to ask questions and express additional opinions.

As there were no shareholders expressing their opinions, the Chairman then asked the meeting to pass a resolution.

Resolution of the meeting: Resolved to acknowledge the Company's performance report and Form 56-1 One Report for the year 2022.

Agenda 3 To consider and approve the financial statements for the year 2 0 2 2 for accounting period ending on December 31, 2022, which have been audited by a certified public accountant.

The Chairman assigned Mr. Nontawat Dhanasuwiwath, Deputy Chief Executive Officer, to Accounting and Finance Division was the person who clarified the facts on this agenda.

Mr. Nontawat Dhanasuwiwath informed the meeting that In order to comply with the Public Limited Companies Act B.E. Audited by the auditor and proposed to the Annual General Meeting of Shareholders for approval.

The company has prepared financial statements For the year ended December 31, 2022 as shown in the 2022 Annual Report (Form 56-1 One Report 2022), which has been reviewed by the Audit Committee and audited by a certified public accountant (*As shown in Attachment 2*) The important points can be summarized as follows:

statement of financial position For the accounting period ending December 31, 2022, the Company had current assets of 2,976 million baht, non-current assets of 12,552 million baht, total assets of 15,528 million baht, an increase from the year 2021 with total assets of 11,335 million baht, an increase. The amount of 4,193 million baht or 37 percent, the company has current liabilities of 3,465 million baht, non-current liabilities of 2,646 million baht, total liabilities of 6,112 million baht, a decrease from the year 2021 with total liabilities of 6,740 million baht, a decrease of 627 million baht or was 9 percent. Shareholders' equity was 9,416 million baht, an increase from 2021 in the amount of 4,820 million baht, representing 104 percent for shareholders' equity in 2021 in the amount of 4,595 million baht, including liabilities and shareholders' equity in 2022 in the amount of 15,528. million baht, an increase from 2021 in the amount of 4,193 million baht, representing 37 percent, which in 2021 was 11,335 million baht.

Statement of Comprehensive Income For the accounting period ending December 31, 2022, the company had a total income of 2,037 million baht, compared to the year 2021, which was 1,648 million baht, an increase of 388 million baht or 24%. from real estate development in the amount of 507 million baht, medical



and health income in the amount of 261 million baht, rental and service income in the amount of 297 million baht, sales revenue in the amount of 544 million baht and other income 428 million baht. Daht. The company had total expenses of 1,788 million baht. For the year 2021, it was 2,073 million baht, a decrease of 285 million baht or 14%, with cost of sales and expenses amounting to 1,887 million baht. Loss on impairment (transfer return) in the amount of 185 million baht and share of losses from investments in associates and joint ventures in the amount of 216 million baht, finance costs in the amount of 284 million baht. Operations for the year 2022 amounted to 397 million baht, a loss decreased from the year 2021 in the amount of 479 million baht.

cash flow statement For the year ended December 31, 2022, the Company had net cash used in operating activities in the year 2022 in the amount of 114 million baht, an increase from the year 2021 in the amount of 336 million baht, with net cash used in investing activities. 2022 in the amount of 737 million baht, an increase from 2021 in the amount of 422 million baht and net cash received from financing activities in 2022 in the amount of 743 million baht. at the beginning of 107 million baht, resulting in cash equivalents at the end of the year in the amount of 29 million baht, compared to 2021, a decrease of 107 million baht, or 78%

Auditor's Opinion have an opinion Except for the effects which may arise from the matter mentioned in paragraph Basis for expressing a qualified opinion on the consolidated financial statements the above finance Show financial position as of 31 December 2022 financial results, operating results and cash flows. For the year ended on the same day of Nusasiri Public Company Limited and its subsidiaries and only of Nusasiri Public Company Limited, which are materially correct as they should be in accordance with financial reporting standards.

The Board of Directors has considered It was deemed appropriate for the shareholders' meeting to consider and approve the Company's financial statements. For the fiscal year ended December 31, 2022, which was reviewed by the Audit Committee. and audited by a certified public accountant

Voting for this agenda must be passed by a majority vote of the shareholders attending the meeting and having the right to vote.

The Chairman gave the shareholders an opportunity to express their opinions.

- There was a shareholder named **Mr. Thongkam Piyathirawong** attending the meeting in person. Inquire via Chat system conversation channel: Please clarify the debt that has doubled. What is the cause? And what is the interest rate?
 - Mr. Sompijit Chaichanajarak Director and Company Secretary is a clarifier of facts
- Mr. Sompijit Chaichanajarak Informed the meeting that the liabilities for the year 2021 were 6,740 million baht, the liabilities for the year 2022 were 6,112 million baht. And the average interest rate is 8-8.5 percent, with the ratio of debt to equity (D / E Ratio) in 2022 equal to 0.6, a decrease from the year 2021 with a ratio of debt to equity (D /E Ratio) equal to 1.5
- There was a shareholder named Mr. Thongkam Piyathirawong attending the meeting in person. Inquiry via Chat system: Is the interest rate higher than WACC?
 - Mr. Sompijit Chaichanajarak Director and Company Secretary is a clarifier of facts
- Mr. Sompijit Chaichanajarak informed the meeting that The interest rate is not higher than the cost of capital (WACC).



- There is a shareholder whose name is Mr. Somsak, whose last name is not specified. Inquiry via Chat system: Is the cost of interest at 8.85 included with the cost of the debenture yet?

The Chairman gave the shareholders an opportunity to express their opinions.

Mr. Sompijit Chaichanajarak informed the meeting that The interest cost of 8.85 includes the cost of the bond.

The Chairman gave the shareholders an opportunity to ask questions and express additional opinions.

As there were no shareholders expressing their opinions, the Chairman asked the meeting to pass a resolution.

Resolution of the meeting: Resolution to approve the financial statements for the year 2022 for the accounting period ended December 31, 2022, which have been audited by a certified public accountant. with the following votes:

Agreed	10,225,732,956	Votes	Percentage	99.9679	number of votes attending the meeting
					and having the right to vote
Disagreed	3,279,900	Votes	Percentage	0.0321	number of votes attending the meeting
					and having the right to vote
Abstained	0	Votes	Percentage	0.0000	number of votes attending the meeting
					and having the right to vote
Voided Ballot	0	Votes	Percentage	0.0000	number of votes attending the meeting
					and having the right to vote

Agenda 4 To consider and approve the omission of profits for legal reserves and refrain from paying dividends for the Company's operating results for the fiscal year ended December 31, 2022

The Chairman assigned to Mr. Sompijit Chaichanajarak Directors and Company Secretary to clarify the facts in this agenda

Mr. Sompijit Chaichanajarak informed the meeting that According to the company's dividend payment policy Payment of dividends at a rate of not less than 40 percent of net profit after corporate income tax deduction and legal reserve funds. However, the dividend payment is subject to change depending on operational plans, investments, liquidity and various future necessities of the Company by empowering the Board of Directors to consider appropriateness for the maximum benefit to the shareholders

The Company's performance For the fiscal year ending on December 31, 2022, which has been reviewed by the Audit Committee and has been audited by a certified public accountant, The company has accumulated losses of 3,179.51 million baht. according to the Public Company Limited Act B.E. Profits cannot be made. In the event that the company There is still accumulated loss. Forbidden to pay dividends Therefore, it is necessary to refrain from paying dividends. and refrain from allocating profits for legal reserves For the operating results of the year 2022 because the company have a loss.

The Board of Directors has considered deemed appropriate for the shareholders' meeting to consider and approve the omission of profits as legal reserves and no dividend payment for the Company's performance



For the fiscal year ending on December 31, 2022, because the Company has accumulated loss and must use working capital for business operations

Voting for this agenda must be passed by a majority vote of the shareholders attending the meeting and having the right to vote.

The Chairman gave the shareholders an opportunity to express their opinions.

- There was a shareholder Mr. Thongkam Piyathirawong attending the meeting in person. Inquiring via chat system: How much is the current cumulative loss per share? And have to reduce capital again or not?

The Chairman assigned to Mr. Sompijit Chaichanajarak Directors and Company Secretary to clarify the facts in this agenda

Mr. Sompijit Chaichanajarak Director and Company Secretary informed the meeting that At present, the company has accumulated loss per share at 0.21 baht/share, considering the plan to reduce capital again or not. The committee will accept it for consideration again.

The Chairman gave the shareholders an opportunity to ask questions and express additional opinions.

As there were no shareholders expressing their opinions, the Chairman asked the meeting to pass a resolution.

Resolution of the meeting: Resolved to approve the omission of profit allocation for legal reserve fund. and omission of dividend payment for the Company's operating results. For the fiscal year ended December 31, 2022 with the following votes:

Agreed	10,229,012,856	Votes	Percentage	100.0000	number of votes attending the
					meeting and having the right to vote
Disagreed	0	Votes	Percentage	0.0000	number of votes attending the
					meeting and having the right to vote
Abstained	0	Votes	Percentage	0.0000	number of votes attending the
					meeting and having the right to vote
Voided Ballot	0	Votes	Percentage	0.0000	number of votes attending the
					meeting and having the right to vote

Agenda 5 To consider and approve an appointment of directors to replace those retiring by rotation

In this agenda, the Chairman asked Mr. Theerathat Poshyanonda, Mr. Piboon Voravanpreecha and Mr. Sompijit Chaichanajarak to Leaving the meeting temporarily as a stakeholder to ensure transparency and compliance with good corporate governance principles. To consider this agenda

The Chairman assigned Mr. Kampol Sangsrijan, Assistant Company Secretary, to was the person who clarified the facts on this agenda.

Mr. Kampol Sangsrijan informed the meeting that according to the Public Limited Companies Act BE 2535, Chapter 6 (Section 71) and Section 18 of the Company's Articles of Association, states that Directors must retire at least one-third (1/3) by the rate if the number of directors cannot be divided into three parts. Then the number closer to one-third (1/3) of the directors who must retire in the first year and the second year after the registration of that



company The lottery shall be drawn to determine who will retire. In the following years, the directors who have been in office the longest shall retire from office. Those who have retired may choose to take office again." The Present, there are 9 directors and 3 directors who are due to retire by rotation this year are:

(1)Mr. Theerathat Poshyanonda Position Director/Nomination and Remuneration Committee/Chairman of Audit Committee/Independent Director Age 60 Highest Education Master of Business Administration (Marketing) Oklahoma City University, USA None Holding securities or holding shares in the company Proportion of attending the Board of Directors meeting 8 / 8 times, attending the Audit Committee meeting 6 / 6 times, and attending the Nomination and Remuneration Committee meeting 2 / 2 times. Number of years in the position 3 years 2 month

- (2) Mr. Piboon Voravanpreecha Position Director/Audit Committee/Sustainability and Risk Management Committee/Independent Director Age 58 years Highest Education Master's degree Security (Master of Defense Studies University of New South Wales, UNSW Australia) No securities holding or shareholding in the Company. Attendance of the Board of Directors Meeting 8 times out of 8 times and attendance of the Audit Committee Meeting 6 times out of 6 times Number of years in office 7 years 5 months
- (3) Mr. Sompijit Chaichanajarak Position Director/Member of Sustainability and Risk Management Committee/Company Secretary Age 62 years Highest Education Master's degree Master of Business Administration, Ramkhamhaeng University, Master of Business Administration (Planning Accounting) Kasetsart University and Master of Public Administration Ramkhamhaeng University No securities holding or shareholding in the Company Attendance of the Board of Directors Meeting 8 times out of 8 times and Attendance of the Executive Committee Meeting 12 times out of 12 Number of years in office 13 years 11 months

The process of recruiting directors is as follows:

- 1. In order to comply with the policy of promoting good corporate governance and shows the fair and equitable treatment of all shareholders. to be representatives in the performance of duties as directors of the Company in advance From January 16, 2023 until February 17, 2023, it appeared that no shareholder nominated a person for consideration. to be elected as a director of the Company in any way
- 2. Nomination and Remuneration Committee Acknowledge the name of the director who will retire by rotation. and consider recruiting outsiders to nominate for selection for the position of director
- 3. Nomination and Remuneration Committee Consider and select appropriate persons to be directors of the Company. from the proposed list by the person who will be appointed as a director of the Company Must have qualifications and not have prohibited characteristics as required by law.
- 4. Nomination and Remuneration Committee Select and nominate qualified persons to be the Company's directors. to replace the directors who are due to retire by rotation to the Board of Directors' meeting. for consideration and proposing to the Annual General Meeting of Shareholders for the year 2023

According to the Nomination and Remuneration Committee Meeting No. 1/2023, held on February 28, 2023, acknowledged the list of directors who will retire by rotation at the 2023 Annual General Meeting of Shareholders and jointly considered the nomination of directors. replacing the directors who have retired by rotation The person nominated this time has been considered in accordance with the process specified by the company. by considering and selecting persons with suitable qualifications The Audit Committee has considered and screened the qualifications, experiences, and expertise of all 3 directors who retired by rotation this time and



is of the view that all 3 directors are knowledgeable, capable, and qualified to be directors as specified. 2535 and the rules of the Securities and Exchange Commission and the Company's regulations. Therefore, it was deemed appropriate to propose the appointment of all 3 directors who had to retire by rotation this time. back in office for another term

The Board of Directors (In which the involved directors did not participate in the consideration) was considered based on the recommendation of the Nomination and Remuneration Committee to suitability and maximum benefit of the company. It was seen that the directors who were nominated this time in the amount of 3 persons as mentioned above Which has been through a process of screening and careful consideration. The Board of Directors is careful that he has qualifications suitable for the Company's business operations and suitable knowledgeable and working experiences that are beneficial to the Company and are also independent directors who can express their opinions independently and in accordance with relevant criteria. Sufficient time to perform duties as a director and fully qualified According to the Public Limited Companies Act B.E. 2535 and relevant notifications of the Capital Market Supervisory Board Therefore, it was deemed appropriate to appoint 3 directors who retired by rotation, namely:

- 1. Mr. Teerataht Poshyananda
- 2. Mr. Piboon Vorravanpreecha
- 3. Mr. Sompijit Chaichanajarak

to return to the position for another term and presented to the shareholders' meeting for approval.

Voting for this agenda must be passed by a majority vote of the shareholders attending the meeting and having the right to vote. By proposing to the shareholders' meeting to consider and appoint all 3 directors individually.

The Chairman gave the shareholders an opportunity to express their opinions.

As there were no shareholders expressing their opinions, the Chairman then asked the meeting to pass a resolution.

Resolution of the meeting: Resolved to approve the appointment of 3 directors in replacement of those who retired by rotation to resume their positions as independent directors of the Company for another term, by voting for the appointment of directors individually. Voting details are as follows:

(1) Approved the appointment of Mr. Teerathat Poshyananda as Director/Nomination and Remuneration Committee/Chairman of the Audit Committee/Independent Director. re-appointed as an independent director of the Company for another term with the following votes:

Agreed	10,225,732,956	Votes	Percentage	99.9679	number of votes attending the meeting
					and having the right to vote
Disagreed	3,279,900	Votes	Percentage	0.0321	number of votes attending the meeting
					and having the right to vote
Abstained	0	Votes	Percentage	0.0000	number of votes attending the meeting
					and having the right to vote
Voided Ballot	0	Votes	Percentage	0.0000	number of votes attending the meeting
					and having the right to vote



(2) Approved the appointment of Mr. Piboon Voravanpreecha as Director/Audit Committee/Sustainability and Risk Management Committee/Independent Director. re-appointed as an independent director of the Company for another term with the following votes:

Agreed	10,225,732,956	Votes	Percentage	99.9679	number of votes attending the
					meeting and having the right to vote
Disagreed	3,279,900	Votes	Percentage	0.0321	number of votes attending the
					meeting and having the right to vote
Abstained	0	Votes	Percentage	0.0000	number of votes attending the
					meeting and having the right to vote
Voided Ballot	0	Votes	Percentage	0.0000	number of votes attending the
					meeting and having the right to vote

(3) Approved the appointment of Mr. Sompijit Chaichanajarak Position Director/Member of the Sustainability and Risk Management Committee re-appointed as an independent director of the Company for another term with the following votes:

Agreed	10,229,012,856	Votes	Percentage	100.0000	number of votes attending the meeting
					and having the right to vote
Disagreed	0	Votes	Percentage	0.0000	number of votes attending the meeting
					and having the right to vote
Abstained	0	Votes	Percentage	0.0000	number of votes attending the meeting
					and having the right to vote
Voided Ballot	0	Votes	Percentage	0.0000	number of votes attending the meeting
					and having the right to vote

Agenda 6 To consider and approve the determination of directors' remuneration for the year 2023

The Chairman assigned Mr. Sompijit to Chaichanajrak Director and Company Secretary was the person who clarified the facts on this agenda.

Mr. Sompijit Chaichanajarak informed the meeting that The Public Limited Companies Act B.E. 2535, Section 90 stipulates that the remuneration of directors shall be in accordance with the resolution of the shareholders' meeting. Which consists of a vote of not less than two-thirds of the total number of votes of the shareholders attending the meeting. The Nomination and Remuneration Committee has considered the remuneration of directors for the year 2023 with criteria for consideration compared to listed companies in the same industry. according to performance The size of the business, duties, responsibilities and suitability to the current economic situation. Therefore, the remuneration for the Board of Directors for the year 2023 is determined in the amount not exceeding 7.5 million baht, including special remuneration as a bonus at the rate of 0.75% of net profit and the company has profits, but limited to a maximum of 500,000 baht / person / year, inspection fees. Health and medical treatment up to a maximum of 3,000,000 baht/person/year and accident insurance and health insurance up to a maximum of 100,000 baht/person/year,



The remuneration of the Board of Directors that was previously approved by the shareholders' meeting for the past 5 years can be summarized as follows :

Year	number of directors	AGM approved	actually use	% actually use
2018	7	5.0 million baht	3.70 million baht	67%
2019	7	5.5 million baht	4.28 million baht	78%
2020	7	5.5 million baht	5.07 million baht	92%
2021	7	5.5 million baht	4.09 million baht	74%
2022	9	7.5 million baht	4.58 million baht	61%

Details of remuneration for directors for the year 2023 are as follows:

No.	Director's Remuneration	2018	2019	2020	2021	2022	Year 2023 (Guidelines)	Remark
1	Monthly Compensation							
	1.1 Chairman	30,000.00	30,000.00	30,000.00	30,000.00	30,000.00	30,000.00	per month/per
	1.2 Director	25,000.00	25,000.00	25,000.00	25,000.00	25,000.00	25,000.00	person
2	Meeting Allowance							
	2.1 Chairman of the Board	25,000.00	25,000.00	25,000.00	25,000.00	25,000.00	25,000.00	
	2.2 company director	20,000.00	20,000.00	20,000.00	20,000.00	20,000.00	20,000.00	
	2.3 Chairman of the Audit Committee	25,000.00	25,000.00	25,000.00	25,000.00	25,000.00	25,000.00	
	2.4 Audit Committee	20,000.00	20,000.00	20,000.00	20,000.00	20,000.00	20,000.00	
	2.5 Chairman of the Nomination and Remuneration Committee	12,500.00	12,500.00	12,500.00	12,500.00	12,500.00	12,500.00	per time/per person
	2.6 Nomination and Remuneration Committee	10,000.00	10,000.00	10,000.00	10,000.00	10,000.00	10,000.00	
	2.7 Chairman of the Sustainability and Risk Management Committee	-	-	-	-	-	12,500.00	
	2.8 Member of the	=	-	-	-	-	10,000.00	



No.	Director's Remuneration	2018	2019	2020	2021	2022	Year 2023 (Guidelines)	Remark
	Sustainability and Risk Management Committee							
3	Health check-up and medical expenses	200,000	200,000	200,000	200,000	200,000	300,000	per person/per year
4	Bonus	total assets	increased by t	at the rate of the company eximum of 500	must have	is a bonus 0.75% of net company ha	pensation which at the rate of profit and the as profit but is maximum of person / year	in 5 years In the past, no bonus has been paid to directors.
5	Accident and health insurance		a maximum of 100,000	per person/per year				
6	Special interest or any other benefits		Board of Dire m other comr		special intere	sts or any other	benefits.	-

In this regard, the Board of Directors shall determine the conditions. Details and rates of remuneration for directors and sub-committees as appropriate Details of the scope of duties and responsibilities of the Board of Directors Audit Committee and the Nomination and Remuneration Committee.

The Board of Directors has considered It was agreed that the shareholders' meeting should approve the remuneration of the Board of Directors for the year 2023 in the amount of not more than 7.5 million baht, including medical examination and medical expenses of not more than 300,000 baht/person/year and accident insurance and health insurance of not more than 100,000 baht. / person / year and special remuneration that is a bonus at the rate of 0.75% of net profit and the company has profits, but limited to a maximum of 500,000 baht / person / year. as proposed

In this agenda, a resolution must be passed by a vote of not less than 2/3 of the shareholders attending the meeting and having the right to vote

The Chairman gave the shareholders an opportunity to express their opinions.

- Shareholder Mr. Thongkam Piyathirawong attended the meeting in person. Inquire via Chat system: Why is there medical expenses for the directors this year? And which companies are like this?

The Chairman assigned Mr. Sompijit Chaichanajarak to Director and Company Secretary is a clarifier of facts.



Mr. Sompijit Chaichanajarak Director and Company Secretary informed the meeting that Medical expenses come every year. For the year 2022, the maximum health check-up and medical treatment fee is not more than 200,000 baht / person / year, but in 2023 it has increased to The maximum is not more than 300,000 baht/person/year because the company considers that directors are personnel who are the brains and supervise of the company. which many directors are of considerable age Maintaining good health is essential and important for companies to take care of. And there are many companies listed on the stock exchange that are aware of this.

Mr. Visanu Thepcharoen, Chairman of the Board further informed the meeting that In the past, the directors' health check-up and medical expenses were not exceeded as specified.

- Shareholder Mr. Thongkam Piyathirawong attended the meeting in person. Inquiries via Chat system: If the cost of health check-ups and medical treatment from actual use in the past year is not much used. Why should I add it this year?

Mr. Visanu Thepcharoen, Chairman of the Board informed the meeting that It is an adjustment according to the higher cost of living.

Mr. Sompijit Chaichanajarak Director and Company Secretary further informed the meeting that From the information described in the table of remuneration for the Board of Directors last year. It can be seen that the directors actually spent 4.58 million baht or 61% only, and this year it has been approved for 7.5 million baht. Over the past 5 years, the Board of Directors has used remuneration as necessary.

The Chairman gave the shareholders an opportunity to ask questions and express additional opinions.

As there were no shareholders expressing their opinions, the Chairman asked the meeting to pass a resolution.

Resolution of the meeting: Resolved to approve the Board of Directors' remuneration for the year 2023 in the amount not exceeding 7.5 million baht, which includes health check-up and medical expenses up to 300,000 baht/person/year and accident insurance and health insurance up to 100,000 baht/person/year and Special remuneration as a bonus at the rate of 0.75% of net profit and the company has profits but limited to a maximum of 500,000 baht/person/year with the following votes:

Agreed	10,228,993,015	Votes	Percentage	99.9998	number of votes attending the
					meeting and having the right to vote
Disagreed	19,841	Votes	Percentage	0.0002	number of votes attending the
					meeting and having the right to vote
Abstained	0	Votes	Percentage	0.0000	number of votes attending the
					meeting and having the right to vote
Voided Ballot	0	Votes	Percentage	0.0000	number of votes attending the
					meeting and having the right to vote



Agenda 7 To consider and approve the appointment of auditors and determine the auditor's remuneration for the year 2023

The Chairman assigned Mr. Sompijit chaichanajarak Director and Company Secretary was the person who clarified the facts on this agenda.

Mr. Sompijit Chaichanajarak informed the meeting that To comply with Section 1 2 0 of the Public Limited Companies Act B.E. and determine the annual audit fee of the company, and the Office of the Securities and Exchange Commission has issued a guideline announcement No. Por. 5/2561 regarding the guidelines for the rotation of auditors in the capital market and the waiver of the rotation of auditors in the capital market has determined that the company is listed on the stock exchange. Provide auditor rotation If such auditors have performed their duties for 7 fiscal years whether consecutively or not. If due, there must be a gap of 5 fiscal years, with the turnover not necessary to change a new auditing firm. The company can appoint other auditors in that auditing firm to replace the former auditors.

The Audit Committee Meeting No. 1/2023, held on February 28, 2023, considered, and agreed to select an auditor from A.M.T. The company's auditor for the year 2023 to promote independence in auditing and giving auditor's opinion. And build confidence among investors and shareholders of the Company in making investment decisions It is also regarded as complying with the rules for the rotation of auditors of the Office of the Securities and Exchange Commission (SEC)

The Audit Committee therefore proposed to the Board of Directors Consider approving the appointment and determination of the audit fee from the office of A.M.T. Associate, the auditor is independent. professional have appropriate experience He works very well and is an auditor approved by the Securities and Exchange Commission. Also, the auditor There is no relationship and/or conflict of interest between the auditor and the Company/subsidiaries/executives/major shareholders. or persons related to such persons in a manner that will affect the independent performance of duties in any way The list of auditors of the Company for the year 2023 is as follows:

No.	Name of auditors	Certified Public Accountant	Number of years of auditing
INO.	name of auditors	No.	for the company
1	Mr. Chaiyut Angsuwithaya	3885	- Years
2	Mrs. Natsarak Sarochanunjeen	4563	- Years
3	Ms. Daranee Somkamnerd	5007	- Years
4	Ms. Jarunnee Nuammae	5996	- Years
5	Mr. Siramate Akkharachotkullanun	11821	- Years

In this regard, the Company's auditor, the subsidiary's auditor and associated companies under the same audit firm There are also subsidiaries and associated companies in foreign countries that will ensure that financial statements can be prepared in a timely manner.

One of the auditors Have the power to audit and sign to certify the financial statements and consolidated financial statements. of the company for the year 2023, detailed profiles of 5 auditors (as shown in attachment 4)



Auditor's Remuneration	(A.M.T) 2023	Auditor for the year 2022
Annual financial statements audit fee		- Audit fee
Nusasiri Public Company Limited	4 729 000 00	= 12,500,000
consolidated financial statements	4,728,000.00	- Other expenses audit fee
Other eveness such as travel eveness	charged according to the	= 3,384,567
Other expenses such as travel expenses	amount actually paid	
Interim/Quarter Financial Statement Audit		
Fee		
Nusasiri Public Company Limited	4,560,000.00	
consolidated financial statements	4,300,000.00	
	charged according to the	
Other expenses such as travel expenses	amount actually paid	
รวม	9,288,000.00	15,884,567.00

Remark: The audit fee for the year 2023 does not include other expenses such as travel expenses, postage fees, facsimile fees, and overtime, which can be reimbursed according to the actual amount paid.

The Board of Directors has considered It was deemed appropriate for the shareholders' meeting to approve the appointment of auditors from A.M.T. Associated Company Office to help promote independence in auditing and providing auditors' opinions and build confidence among investors and shareholders of the Company in making investment decisions It is regarded as complying with the rules for the rotation of auditors of the Office of the Securities and Exchange Commission (SEC) The list of examinees is as follows:

1.	Mr. Chaiyut Angsuwithaya	Certified auditor No. 3885	or
2.	Mrs. Natsarak Sarochanunjeen	Certified auditor No. 4563	or
3.	Ms. Daranee Somkamnerd	Certified auditor No. 5007	or
4.	Ms. Jarunnee Nuammae	Certified auditor No. 5996	or
5.	Mr. Siramate Akkharachotkullanun	Certified auditor No. 11821	

To be the Company's auditor for the year 2023, The remuneration is 9,288,000 baht. excluding other expenses such as travel expenses, postage fees, fax fees, overtime fees, which are requested to be reimbursed at the amount actually paid

Voting for this agenda must be passed by a majority vote of the shareholders attending the meeting and having the right to vote.

The Chairman gave the shareholders an opportunity to express their opinions.

- Shareholder Mr. Thongkam Piyathirawong attended the meeting in person. Inquiry via chat chat system and checking or accounting Other companies with directors holding shares or not.

The Chairman assigned Mr. Sompijit Chaichanajarak to Director and Company Secretary is a clarifier of facts

Mr. Sompijit Chaichanajarak Director and Company Secretary Informed the meeting that A.M.T. Associates Office did not go to inspect other companies that have directors holding shares. There are only



companies holding shares of other companies, such as Demco Public Company Limited, using the same auditing firm as a subsidiary of Nusasiri Public Company Limited.

The Chairman gave the shareholders an opportunity to ask questions and express additional opinions.

As there were no shareholders expressing their opinions, the Chairman then asked the meeting to pass a resolution.

Resolution of the meeting: Resolution approving the appointment of an auditor from the office of A.M.T. Associated by appointing Mrs. Natsarak Sarochanunjeen Certified auditor No. 4563 and/or Mr. Chaiyut Angsuwithaya Certified auditor No. 3885 and/or Ms. Jarunnee Nuammae Certified auditor No. 5996 and/or Ms. Daranee Somkamnero Certified auditor No. 5007 and/or Mr. Siramate Akkharachotkullanun Certified auditor No. 11821 To be the Company's auditor for the year 2023, The remuneration is 9,288,000 baht. excluding other expenses such as travel expenses, postage fees, fax fees, overtime fees, which are requested to be reimbursed at the amount actually paid. with the following votes:

Agreed	10,229,012,856	Votes	Percentage	100.0000	number of votes attending the
					meeting and having the right to vote
Disagreed	0	Votes	Percentage	0.0000	number of votes attending the
					meeting and having the right to vote
Abstained	0	Votes	Percentage	0.0000	number of votes attending the
					meeting and having the right to vote
Voided Ballot	0	Votes	Percentage	0.0000	number of votes attending the
					meeting and having the right to vote

Agenda 8 Consider and approve the ratification of connected transaction for a purchase of DEMCO shares

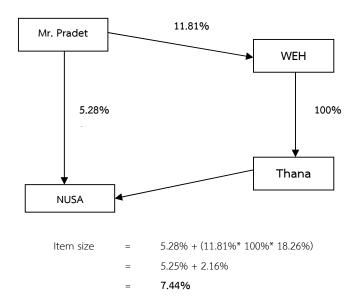
The Chairman assigned Mr. Sompijit Chaichanajarak to Director and Company Secretary was the person who clarified the facts on this agenda.

Mr. Sompijit Chaichanajarak informed the meeting that Details of this agenda were added after sending the invitation letter to the shareholders. The additional information will have a color bar. And such information has been sent through the SET system on April 21, 2023.

As the company borrowed money from Thana Power Holding Co., Ltd. in the amount of 600 million baht, the interest rate was 8.75% per year, the loan period was 6 months, and the shares of Wind Energy Holding Company was secured. Co., Ltd. amounting to 2.60 million shares, representing 2.39% of the paid-up capital of WEH and a margin account of 250 million baht at an interest rate of 5.15% per year from Yuanta Securities (Thailand) Co., Ltd., secured by 50 million shares of DEMCO. shares representing 6.85 percent of the total number of shares sold of DEMCO for the purchase of shares of Demco Public Company Limited ("DEMCO") from Thana Power Holding Company Limited Ms. Nanthida Kitti-Itsaranon Ms. Janejira Kitti-Itsaranon and Mr. Kamthorn Kitti-Itsaranon, totaling 170 million shares, totaling 850 million baht, representing 23.28 percent of the total number of shares sold of DEMCO.



As of December 30, 2022, the company has reported information to the Stock Exchange of Thailand regarding clarification of additional information in the financial statements for the 3rd quarter of the year 2022 and significant investments. that The said transaction is not considered a connected transaction, that is, the Company purchased DEMCO shares from Thana Power Holding Company Limited. Kittiitsaranon Ms. Janejira Kittiitsaranon and Mr. Kamthorn Kittiitsaranon by Ms. Nuntida Ms. Jenjira and Mr. Kamthorn hold shares in the company as of September 30, 2022 in the proportion of 4.94, 4.37 and 3.93 respectively. The 3 shareholders are not defined as connected persons as directors or executives. and shareholders of more than 10 percent of the company in any way. For Thana Power Holding Co., Ltd. holding 18.26 percent of the company's shares, there is an Ultimate Share Holder, Mr. Pradej Kittiitsaranon. holding 5.28% of the Company's shares and holding 11.81% of WEH's shares and WEH holding 100% of Thana Power Holding Co., Ltd.'s shareholding ratio according to the definition of a major shareholder as follows:



The Company therefore considered that the transaction was not considered a connected transaction. Since the Company's shareholding percentage is not more than 10 percent, therefore, it has reported to the Stock Exchange of Thailand for acknowledgment.

Later, the stock exchange have argued with the company Regarding the aforementioned transaction, it was considered a connected transaction, and the Company therefore considered the details of such transaction again and found that Thana Power Holding Co., Ltd. holds 18.26 percent of the Company's shares, which is a major shareholder. Holding more than 10% of shares according to the Notification of the Capital Market Supervisory Board No. TorJor. Re: Disclosure of Information and Operations of Listed Companies on Connected Transactions B.E. 2546 dated November 19, 2003 and its amendments. ("Connected Transaction Notifications"), which calculates the size of the acquisition of DEMCO shares of 90.73 million shares at the price of 5 baht per share, is equal to 453.65 million baht or 4.93% of the net tangible assets of the Company. (NTA) according to the reviewed consolidated financial statements of the Company ended September 30, 2022 (the net tangible asset value of the Company as of September 30, 2022 was 9,195.27 million baht) and when combined with the transaction size of



the financial assistance transaction, the total transaction size was 479.90 million baht. It accounted for 5.22 percent of NTA, which was more than 3 percent of NTA.

The transaction therefore falls within the scope of disclosure criteria. Therefore, ratification and approval must be obtained from the shareholders' meeting of the Company. to consider and approve the connected transaction and must have an independent financial advisor (IFA) to comment on the transaction.

Therefore, in order to comply with the principles of good governance The management would like to propose to the Board of Directors to consider ratifying the connected transaction for the purchase of DEMCO shares and to propose to the Annual General Meeting of Shareholders for approval on April 28, 2023. (*Details are shown in attachment 5*)

Opinion of the Independent Financial Advisor (IFA): Details of the opinion of the Independent Financial Advisor (Details appear in Enclosure 6)

Management's Opinion on the Opinion of the Independent Financial Advisor (IFA) is as follows:

There are 4 methods for valuing DEMCO IFA shares. Each method shows that the price of DEMCO shares is 5.42-9.86 baht higher than the purchase price of 5.00 baht, except the cash flow discount method. which is the lowest appraisal and the IFA sees that it is an appropriate method The Board of Directors did not agree because the assumptions and information used in the assessment may have deviated from reality in some parts, for example:

- 1. The valuation of cash flow from investment Aoelus does not reflect the entire project.
- 2. As of December 31, 2022, investments in wind power business in Aoelus 1,500 million baht and in WEH 1,900 million baht are not fully appraised.
- 3. Dividend estimation based on the average net profit of WEH in 2021 and 2022 that are 5,319.55 million baht and 3,912.76 million baht (because the financial statements for the year 2022 have not yet been completed) Fact Currently, the financial statements for the year 2022 have been received, WEH has a profit. Net 5,283 million baht, which the IFA estimates the profit is much lower than the reality. As a result, the cash flow received from dividends in the DCF calculation is less than the fact.
- 4. The valuation period is too short, i.e. takes the year 2022-2027, which 2022 is a year that is quite affected by the economic situation. cause the cash flow to be lower than reality.
- 5. Valuation of EPC works is used to assess Terminal Value by using Growth from 2022 equal to 0%, which is inconsistent with with the economic expansion and energy expansion which is more than 50% and DEMCO is already a player in the EPC market.
- 6. The financial cost for the calculation is used at 9.5%, which is higher than the actual cost of DEMCO, which costs no more than 8%. Therefore, if using the method according to the IFA formula, it will be worth 4.32 baht and adjusted with the investment price in 2 companies accordingly. Clauses 1.2 and 1.3 which make the added value approximately 1.19 baht, so the price of DEMCO should be at 5.51 baht.

<u>Opinion of the Audit Committee</u>: The Audit Committee has considered based on the information presented by the management. and see information from consultants. Then there are comments as following:

1. The amount of 600 million baht requesting financial assistance from THANA has a loan period of 6 months, secured by a share pledge of Wind Energy Holding Co., Ltd. ("WEH"), amounting to 2.60 million shares, is



appropriate and The interest rate at 8.75 percent per year is slightly higher than the highest interest rate on long-term loans from financial institutions of the Company in 2022 at 8.70. And when comparing the ratio of debt to collateral value based on the fair value of WEH shares, approximately 50% of the collateral value. Reasonable

- 2. The investment in DEMCO ordinary shares is in line with the Company's strategy to increase investment in energy and related businesses. Because the company sees that it is a business with high growth and DEMCO is a leading company in the business of construction of electrical systems and power generation systems. And investing in the proportion of 2 3 . 3 8 % allows the company to send representatives to supervise the management of DEMCO. To help support and cooperate with the energy business that the company Investing in WEH makes it mutually beneficial because DEMCO undertakes construction and engineering installation for WEH, leading to revenue growth in both businesses, resulting in the Company receiving the highest benefit as a shareholder. both companies
- 3. The purchase of Big lot of DEMCO ordinary shares in the proportion of 23.38% at the price of 5.00 baht per share is a price determination from negotiation and agreement between the Company and the seller. which is lower than the weighted average closing price of DEMCO's shares calculated retroactively for 7 consecutive business days prior to the transaction date. Between November 15, 2022 and November 23, 2022, equal to 5.30 baht per share (Information from SETSMART at www.setsmart.com) is appropriate. Because the price is still lower than the Book Value (5.74 baht) and lower than the market price at that time (market price for 7-15 days at the price of 5.17-5.42 baht), as well as comparing prices with many other companies in same business.
- 4. Audit Committee I have asked the management. Confirmed that if shareholders do not approve the ratification of this transaction The seller will buy DEMCO shares back at the same price according to the seller's informal agreement, which the seller is a connected person and a major shareholder.
- 5. Although NUSA is in the real estate sector, the company currently has four core businesses: real estate; Service and tourism business Medical and health business and energy business The acquisition of DEMCO shares is also an energy-related business and NUSA wants to invest more in the energy business, which is in line with the company's strategy in Article 2.

Opinion of the Board of Directors: Although the Independent Financial Advisor (IFA) has an opinion that the purchase price of shares is not appropriate, therefore, entering into this transaction is not appropriate in terms of price. but the committee saw that Investing in DEMCO shares and receiving financial assistance from major shareholders have opinions in line with the opinions of the Audit Committee and saw that such items This will result in synergy for maximum benefits and create sustainability for the company in the new business, namely the energy business that the company aims to increase the proportion of investment in the future. The aim is to invest in WEH shares to increase the proportion enough to be able to send agents to supervise business operations. Therefore, it was deemed appropriate for the shareholders' meeting to consider and approve the ratification of the connected transaction relating to the purchase of DEMCO shares. The Board of Directors is of the opinion that To return the stock trading condition back to the seller of the original stock price. If any damage occurs, the seller of shares will be responsible for the full amount of the sale of the shares. and saw that the number of shares held by the Company has been made possible to send agents to supervise DEMCO with what the company has already



paid and various transaction conditions is appropriate In addition to the opinions in the meeting invitation letter and the message mentioned above There are additional comments on questions from the SET. In which, the company has informed such additional opinions through the news system of the Stock Exchange of Thailand on April 21, 2023.

Voting for this agenda must be approved with a vote of not less than three-fourths (3/4) of the total number of votes of shareholders attending the meeting and having the right to vote. The shareholders who have interests in the purchase of ordinary shares of DEMCO from THANA and do not have the right to vote in the shareholders' meeting to approve this transaction consist of Thana Power Hole Company Limited. Ding Co., Ltd. Mr. Pradej Kitti-Itsaranon Ms. Nuntida Kitti-Itsaranon Ms. Janejira Kitti-Itsaranon and Mr. Kamthorn Kitti-Itsaranon and combine DD Mart Holding Co., Ltd., which is the seller and related persons of the seller both directly and indirectly.

The Chairman gave the shareholders an opportunity to express their opinions.

- Shareholder Mr. Thongkam Piyathirawong attended the meeting in person. Inquiries via Chat system: I would like to know opinions of Independent Director, Mr. Teerathat Poshyananda.
 - Mr. Teerathat Poshyananda, Independent Director, informed the meeting that
- 1. In purchasing shares of Demco Public Company Limited this time is a transaction for the benefit of Nusasiri Public Company Limited to expand its business in the energy industry.
- 2. Investment price in the new accounting standards The price of the purchase of shares will be equal to the market price. The market price when the company bought shares was 6.50 baht (approximately), but the company bought shares at a price of 5.00 baht. Therefore, according to accounting standards, if closing the account, the company would have a profit of 1.50 baht per share (approximately). It is of the opinion that such transactions are beneficial in terms of synergy with the company's partners. should have to do list

The Chairman gave the shareholders an opportunity to ask questions and express additional opinions.

As there were no shareholders expressing their opinions, the Chairman asked the meeting to pass a resolution.

Resolution of the meeting: Resolved to approve the ratification of the connected transaction for the acquisition of DEMCO shares with the following votes:

Agreed	4,917,676,066	Votes	Percentage	99.9333	number of votes attending the meeting
					and having the right to vote
Disagreed	3,279,940	Votes	Percentage	0.0667	number of votes attending the meeting
					and having the right to vote
Abstained	0	Votes	Percentage	0.0000	number of votes attending the meeting
					and having the right to vote
Voided Ballot	0	Votes	Percentage	0.0000	number of votes attending the meeting
					and having the right to vote



Agenda 9 Consider and approve the issuance and allocation of warrants to purchase newly issued ordinary shares of the Company (NUSA-W5) Free of charge (zero baht) to existing shareholders at the ratio of 5 existing ordinary shares per warrant. Exercise 1 unit at the exercise price of 1 baht per share, not more than 2,761,893,722 units. excluding shareholders whose holding of such share would causethe Company to be under the obligations of any international laws (Preferential Public Offering: PPO)

The Chairman assigned Mr. Sompijit Chaichanajarak to Director and Company Secretary was the person who clarified the facts on this agenda.

Mr. Sompijit Chaichanajarak informed the meeting that due to the company It is necessary to find funding sources. To increase the liquidity and working capital of the company's business operations. And its subsidiaries as well as helping to enhance the company have a stronger capital base To prepare for future investment, the Company intends to issue warrants to purchase ordinary shares of the Company (NUSA-W5) in the amount of not more than 2,761,893,722 units (two thousand seven hundred sixty one million eight hundred and ninety thousand three thousand seven hundred and twenty two units) to accommodate the exercise of the warrants to purchase ordinary shares of the Company who subscribe for the warrants to purchase ordinary shares of the Company. No. 5 (NUSA-W5) (excluding shareholders whose holding of such share would causethe Company to be under the obligations of any international laws (Preferential Public Offering: PPO)) at no cost, in the ratio of 5 ordinary shares per 1 unit of warrants and 1 warrant to purchase 1 ordinary share at the exercise price of 1.00 baht per share, if any The remainder of the warrants is calculated according to the warrant allocation ratio. to cut off such scraps in whole amount Preliminary details of the issuance of warrants to purchase ordinary shares NUSA-W5 (shown in attachment 8)

In addition, it is deemed appropriate to propose that the shareholders' meeting consider and approve the authorization of the Board of Directors or the Executive Committee or the Chief Executive Officer or the person assigned by the Board of Directors or the Executive Committee. Or Chief Executive Officer is authorized to take any action related to the issuance and allocation of NUSA-W5 Warrants, including the following actions:

(1) Determination, amendment, addition, details, procedures and other conditions related to the issuance and allocation of warrants (NUSA - W5), as well as any other actions related to the issuance and allocation of warrants (NUSA - W5).) And overseeing the delivery of information and disclosure of relevant details of the Stock Exchange of Thailand.

(2) Signing, amending, changing, contacting, or notifying the details in the application documents and evidence necessary and relevant to the issuance and allocation of such Warrants (NUSA - W5), including contacting and application for permission such documents and evidence to the Ministry of Commerce Securities and Exchange Commission Stock Exchange of Thailand government agencies or other relevant agencies and the use of the warrants to purchase ordinary shares of the Company (NUSA-W5) and the Company's newly issued ordinary shares Listed on the Stock Exchange of Thailand and have the power to take any other actions necessary and appropriate for the issuance, offering and allocation of warrants to purchase ordinary shares (NUSA-W5) of the Company's newly issued ordinary shares. accomplished



(3) Take any other actions necessary and appropriate in connection with the issuance and allocation of NUSA-W5 Warrants in order to accomplish the actions specified above.

The Board of Directors has considered It was deemed appropriate for the shareholders' meeting to approve the issuance of warrants to purchase ordinary shares of the Company in the amount of 2,761,893,722 units to accommodate the exercise of the warrants to purchase ordinary shares of the Company to be issued and allocated to the existing shareholders. of the Company who subscribed to the warrants to purchase ordinary shares of the Company No. 5 (NUSA-W5) according to the details proposed above in all respects.

Voting for this agenda must be approved with a vote of not less than three-fourths (3/4) of the total number of votes of shareholders attending the meeting and having the right to vote.

The Chairman gave the shareholders an opportunity to express their opinions.

As there were no shareholders expressing their opinions, the Chairman then asked the meeting to pass a resolution.

Resolution of the meeting: Resolved to approve the issuance and allocation of warrants to purchase newly issued ordinary shares of the Company (NUSA-W5) at no cost (zero baht) to existing shareholders at a ratio of 5 existing ordinary shares per 1 warrant. units at the exercise price of 1 baht per share, not exceeding 2,761,893,722 units, which are not allocated to shareholders who will make the company liable under foreign laws. with the following votes:

Agreed	10,229,012,856	Votes	Percentage	100.0000	number of votes attending the meeting
					and having the right to vote
Disagreed	0	Votes	Percentage	0.0000	number of votes attending the meeting
					and having the right to vote
Abstained	0	Votes	Percentage	0.0000	number of votes attending the meeting
					and having the right to vote
Voided Ballot	0	Votes	Percentage	0.0000	number of votes attending the meeting
					and having the right to vote

Agenda 10 Consider approving a reduction of the Company's registered capital in amount of 907,016,787 baht from registered capital of 14,716,485,397 baht to 13,809,468,610 baht by canceling the unissued ordinary shares 907,016,787 at a par value of 1 baht per share and consider approving the amendment to Clause 4 of the Company's Memorandum of Association to be according with reduction of the Company's registered capital

The Chairman assigned Mr. Sompijit Chaichanajarak to Director and Company Secretary was the person who clarified the facts on this agenda.

Mr. Sompijit Chaichanajarak informed the meeting that According to the Public Limited Companies Act B.E. 2535, Section 136 (including any amendments), which states that A public limited company may increase its registered capital by issuing more new shares. This can be done when all shares have been issued and all shares have been paid. Unless the unissued shares are shares issued to support convertible debentures or share warrants.



For this reason, the company It is necessary to reduce the registered capital by canceling the registered shares that have not yet been sold of the Company in the amount of 907,016,787 shares (consisting of : remaining from the exercise of NUSA-WC warrants in the amount of 453,999,087 shares and Private Placement, 453,017,700 shares) with a par value of 1 baht per share, totaling 907,016,787 baht.

When the meeting unanimously resolved that the Company Registered capital has been reduced Therefore, the meeting was requested to consider and approve the amendment to Clause 4 of the Company's Memorandum of Association to be in line with the reduction of registered capital as follows:

"Article 4.	Registered capital of	13,809,468,610	baht	(thirteen thousand eight hundred nine
				million four hundred sixty-eight thousand six
				hundred ten baht)
	divided into	13,809,468,610	share	(thirteen thousand eight hundred nine
				million four hundred sixty-eight thousand six
				hundred and ten shares
	par value	1.00	baht	(one baht)
	divided into			
	ordinary shares	13,809,468,610	share	(thirteen thousand eight hundred nine
				million four hundred sixty-eight thousand six
				hundred and ten shares
	Preferred stock	- shar	e	(-share)

Therefore, in this regard, it was proposed that the meeting consider and approve the amendment of Clause 4. of the Company's Memorandum of Association to be in line with the increase in registered capital. There must be a resolution of the shareholders' meeting to make such amendments before being able to register the amendments with the Registrar within 14 days from the date of the resolution of the shareholders' meeting.

The Authorization Board of Directors or board of directors or Chief Executive Officer or authorized directors to act on behalf of the company or the person assigned by those mentioned above is authorized to take any action regarding the registration, capital reduction and/or amendment of the Memorandum of Association at the Department of Business Development. Ministry of Commerce and has the power to take any action necessary to comply with the order of the Registrar. to complete such registration.

The Board of Directors has considered It was deemed appropriate for the shareholders' meeting to approve the reduction of the Company's registered capital. According to the law by canceling registered shares that have not yet been issued in the amount of 907,016,787 shares of the par value of 1 baht per share before proceeding with the capital increase in the next order. which is valued at 1 baht per share, totaling 907,016,787 baht from the original registered capital of 14,716,485,397 baht, thus remaining the new registered capital amount 13,809,468,610 baht, divided into ordinary shares of 13,809,468,610 shares and approved the amendment of Clause 4. of the Company's Memorandum of Association to be in line with the reduction of the Company's registered capital, due to the reduction of the registered capital, according to the details proposed above in all respects



Voting for this agenda must be approved with a vote of not less than three-fourths (3/4) of the total number of votes of shareholders attending the meeting and having the right to vote.

The Chairman gave the shareholders an opportunity to express their opinions.

As there were no shareholders expressing their opinions, the Chairman asked the meeting to pass a resolution.

Resolution of the meeting: Resolved to approve the reduction of the registered capital of the company in the amount of 907,016,787 baht from the registered capital of from 14,716,485,397 baht to 13,809,468,610 baht by canceling 907,016,787 unissued ordinary shares at the par value of 1 baht per share and consider approving the amendment to Clause 4. of the Company's Memorandum of Association to be in line with the reduction of the Company's registered capital. with the following votes:

Agreed	10,229,012,856	Votes	Percentage	100.0000	number of votes attending the meeting
					and having the right to vote
Disagreed	0	Votes	Percentage	0.0000	number of votes attending the meeting
					and having the right to vote
Abstained	0	Votes	Percentage	0.0000	number of votes attending the meeting
					and having the right to vote
Voided Ballot	0	Votes	Percentage	0.0000	number of votes attending the meeting
					and having the right to vote

Agenda 11 Consider approving an increase of the Company's registered capital in amount of 2,761,893,722 baht from registered capital after reduction in amount of 13,809,468,610 baht to a new registered capital of 16,571,362,332 baht by issuing new ordinary shares in amount of 2,761,893,722 shares with a par value of 1 baht per share, totaling 2,761,893,722 baht, for support the exercise of warrants to purchase ordinary shares of the Company No. 5 (NUSA-W5) and approved the amendment of Clause 4. of the Company's Memorandum of Association to be according with increase of the Company's registered capital.

The Chairman assigned Mr. Sompijit Chaichanajarak to Director and Company Secretary was the person who clarified the facts on this agenda.

Mr. Sompijit Chaichanajarak informed the meeting that as the shareholders approved the issuance and allocation of 2,761,893,722 warrants to purchase ordinary shares of the Company (NUSA-W5) to the existing shareholders. The exercise ratio is 1 unit can buy 1 ordinary share at the price of 1 baht, with the objective of increasing liquidity and working capital in the Company's business operations. and its subsidiaries as well as helping to enhance the company Have a stronger capital base and create readiness for future investments and reduce debt Therefore, it is necessary to issue additional shares to support the exercise of such warrants.

Therefore, it was deemed appropriate for the shareholders' meeting to approve the increase of the Company's registered capital in the amount of 2,761,893,722 baht from the registered capital after reduction of 13,809,468,610 baht to a new registered capital of 16,571,362,332 baht by issuing new ordinary shares in the amount of 2,761,893,722 shares with a par value of 1 baht per share, totaling 2,761,893,722 baht, and approved



the amendment to Clause 4. of the Company's Memorandum of Association pursuant to Section 18 (4) of the Public Limited Companies Act B.E. Memorandum of Association at the Department of Business Development Ministry of Commerce Has the power to amend and add wording to comply with the order of the Registrar within 14 days from the date of the shareholders' meeting approving the amendment of Clause 4. of the Company's Memorandum of Association to be in line with capital increase as follows:

""Article 4. Registered capital of 16,571,362,332 baht (sixteen thousand five hundred seventy-one million

three hundred sixty-two thousand three hundred thirty-two baht)

Divided into 16,571,362,332 shares (sixteen thousand five hundred seventy-one million three hundred

sixty-two thousand three hundred thirty-two shares)

Par value of 1.00 baht per share (one baht only)

divided into

Ordinary shares 16,571,362,332 shares (sixteen thousand five hundred seventy-one million three hundred

sixty-two thousand three hundred thirty-two shares)

Preferred shares - shares (- shares)"

by authorization Board of Directors or board of directors or Chief Executive Officer or authorized directors to act on behalf of the company or the person assigned by those mentioned above Is authorized to take any action regarding the registration, capital increase and/or amendment of the Memorandum of Association at the Department of Business Development. Ministry of Commerce and have the power to take any action necessary to comply with the order of the Registrar. to complete such registration

The Board of Directors has considered It was deemed appropriate for the shareholders' meeting to approve the increase of the Company's registered capital in the amount of 2,761,893,722 baht from the registered capital after capital reduction in the amount of 13,809,468,610 baht in the amount of 16,571,362,332 baht by issuing new ordinary shares in the amount of 2,761,893,722. shares with a par value of 1 baht per share, totaling 2,761,893,722 baht, to accommodate the exercise of the warrants to purchase ordinary shares of the Company No. 5 (NUSA-W5) and to approve the amendment to Clause 4. of the Company's Memorandum of Association in order to in line with the increase of the Company's registered capital according to the details proposed above in all respects

Voting for this agenda must be approved with a vote of not less than three-fourths (3/4) of the total number of votes of shareholders attending the meeting and having the right to vote.

The Chairman gave the shareholders an opportunity to express their opinions.

As there were no shareholders expressing their opinions, the Chairman asked the meeting to pass a resolution.

Resolution of the meeting: Resolved to approve the increase of the Company's registered capital in the amount of 2,761,893,722 baht from the registered capital after capital reduction in the amount of 13,809,468,610 baht to be in the amount of 16,571,362,332 baht by issuing new ordinary shares in the amount of 2,761,893,722 shares with a par value of 1 baht per share, totaling 2,761,893,722 baht, to accommodate the exercise of the warrants to purchase ordinary shares of the Company No. 5 (NUSA-W5) and to approve the amendment to Clause



4. of the Company's Memorandum of Association in order to in line with the increase of the Company's registered capital with the following votes :

Agreed	10,229,012,856	Votes	Percentage	100.0000	number of votes attending the meeting
					and having the right to vote
Disagreed	0	Votes	Percentage	0.0000	number of votes attending the meeting
					and having the right to vote
Abstained	0	Votes	Percentage	0.0000	number of votes attending the meeting
					and having the right to vote
Voided Ballot	0	Votes	Percentage	0.0000	number of votes attending the meeting
					and having the right to vote

Agenda 12 Consider and approve the amendment of the Company's Articles of Association

The Chairman assigned Mr. Sompijit Chaichanajarak to Director and Company Secretary was the person who clarified the facts on this agenda.

Mr. Sompijit Chaichanajarak informed the meeting that in order for the Company's Articles of Association to be in accordance with the Public Company Limited Act (No. 4) B.E. 2565, it was announced in the Royal Gazette. And has been in effect since May 24, 2022, then proposed amendments to the Company's Articles of Association The details of the amendment to the Articles of Association are as follows;

Articles Association of the Company	Articles Association of the Company
(Before editing)	(After editing)
Section 3 : Director and Authority of Director	Section 3 : Director and Authority of Director
Article 23. The chairman of the board shall call the meeting	Article 23. The chairman of the board shall call the meeting
of the board of directors. If the position of Chairman is	of the board of directors. If the position of Chairman is vacant
vacant or unable to perform his duty If there is a vice-	or unable to perform his duty If there is a vice-chairman, the
chairman, the vice-chairman shall call the meeting. If the	vice-chairman shall call the meeting. If the Vice Chairman is
Vice Chairman is absent or unable to perform duties, the	absent or unable to perform duties, the Managing Director
Managing Director shall call the meeting on his behalf. If	shall call the meeting on his behalf. If the managing director
the managing director is absent or unable to perform his	is absent or unable to perform his duties, the senior directors
duties, the senior directors in the order specified by the	in the order specified by the board of directors shall call the
board of directors shall call the meeting of the board of	meeting of the board of directors.
directors.	in convening a meeting of the Board of Directors The
in convening a meeting of the Board of Directors The	chairman of the board or a designated person shall send the
chairman of the board or a designated person shall send	meeting notice to the directors at least 7 days prior to the
the meeting notice to the directors at least 7 days prior to	meeting date. except in urgent cases to protect the rights or
the meeting date. Unless it is urgent to protect the rights or	benefits of the Company The meeting may be <u>notified by</u>
benefits of the Company. will notify the meeting by other	electronic means or by any other means and the date of the
means and set the date of the meeting earlier than that	meeting may be scheduled earlier.
In case two or more directors request a meeting of the	In case two or more directors request a meeting of the Board
Board of Directors The chairman shall schedule the date of	of Directors The chairman shall schedule the date of the
the meeting within fourteen days from the date of receipt	meeting within fourteen days from the date of receipt of
of such request.	such request.



Articles Association of the Company (Before editing)

Section 3: Director and Authority of Director

Article 30. The meeting of the Board of Directors of the Company shall be held in the locality where the Company's head office is located or nearby provinces or any other place as determined by the Chairman of the Board.

Chapter 4: Meeting of Shareholders

Article 32. The general meeting of the company shall be held in the locality where the company's head office is located. Or nearby provinces or at any other places as determined by the Board of Directors

Chapter 4: Meeting of Shareholders

Article 34. In notifying the shareholders' meeting The Board of Directors shall prepare a meeting invitation letter, place, date, time, and agenda. and matters to be presented to the meeting along with appropriate details It clearly states that it is a matter proposed for acknowledgment, approval or consideration, along with the opinion of the Board of Directors on such matter, and sent to the shareholders and the Registrar at least seven (7) days prior to the meeting date.

In addition, the notice of the shareholders' meeting Advertise in a newspaper for 3 consecutive days at least 3 days before the meeting date.

Chapter 4: Meeting of Shareholders

Article 35. Meeting of Shareholders There must be at least 25 shareholders and proxies (if any) attending the meeting or not less than half of the total number of shareholders. and must hold shares amounting to not less than one-third of the total number of shares sold thus forming a quorum In case it appears that any shareholder meeting One hour

Articles Association of the Company (After editing)

Section 3: Director and Authority of Director

Article 30. The meeting of the Board of Directors of the Company shall be held in the locality where the Company's head office is located or nearby provinces or any other place as determined by the Chairman of the Board. If it is a meeting via electronic media, The head office of the company shall be deemed the meeting place.

Chapter 4: Meeting of Shareholders

Article 3 2. The general meeting of the company shall be held in the locality where the company's head office is located. Or nearby provinces or at any other places as determined by the Board of Directors <u>If the meeting is organized via electronic media Assume that the company's head office is the meeting place.</u>

Chapter 4: Meeting of Shareholders

Article 34. In notifying the shareholders' meeting The Board of Directors shall prepare a meeting invitation letter, place, date, time, and agenda. and matters to be presented to the meeting along with appropriate details It clearly states that it is a matter proposed for acknowledgment, approval or consideration, along with the opinion of the Board of Directors on such matter, and sent to the shareholders and the Registrar at least seven (7) days prior to the meeting date. In addition, the notice of the shareholders' meeting Advertise in a newspaper for 3 consecutive days at least 3 days before the meeting date.

However, if the meeting call at that time It is a meeting call to arrange a meeting via electronic media. The company can send a meeting invitation letter. Notice, notice or advertisement of any message about the meeting about the company or any advertising message via electronic media instead

Chapter 4: Meeting of Shareholders

Article 3 5 . Meeting of Shareholders There must be shareholders and proxies from shareholders (if any). Shareholders who can appoint proxies by electronic means can attend the meeting together at least 25 people or not less than half of the total number of shareholders. and must hold shares amounting to not less than one-third of the total



Articles Association of the Company Articles Association of the Company (After editing) (Before editing) after the scheduled time had passed. The number of number of shares sold Therefore, a quorum was formed. shareholders attending the meeting did not constitute a In case it appears that any shareholder meeting One hour quorum as specified. If the shareholders' meeting was after the scheduled time had passed. The number of called because of the request of the shareholders The shareholders attending the meeting did not constitute a meeting was suspended. If such meeting of shareholders quorum as specified. If the shareholders' meeting was called was not convened at the request of shareholders Summon because of the request of the shareholders The meeting was a new meeting and send a meeting invitation letter to suspended. If such meeting of shareholders was not shareholders at least 7 days before the meeting date. In convened at the request of shareholders Summon a new the subsequent meeting, a quorum is not required. meeting and send a meeting invitation letter to shareholders at least 7 days before the meeting date. In the subsequent meeting, a quorum is not required.

The Board of Directors has considered It was agreed that the shareholders' meeting should approve the amendment of the Company's Articles of Association.

Voting for this agenda must be approved with a vote of not less than three-fourths (3/4) of the total number of votes of shareholders attending the meeting and having the right to vote.

The Chairman gave the shareholders an opportunity to express their opinions.

As there were no shareholders expressing their opinions, the Chairman asked the meeting to pass a resolution.

Resolution of the meeting: Resolved to approve the amendment of the Company's Articles of Association with the following votes:

Agreed	10,229,012,856	Votes	Percentage	100.0000	number of votes attending the meeting
					and having the right to vote
Disagreed	0	Votes	Percentage	0.0000	number of votes attending the meeting
					and having the right to vote
Abstained	0	Votes	Percentage	0.0000	number of votes attending the meeting
					and having the right to vote
Voided Ballot	0	Votes	Percentage	0.0000	number of votes attending the meeting
					and having the right to vote



Agenda 13 Other matters (if any)

The Chairman gave shareholders the opportunity to ask questions and express their opinions on other matters.

Since there was no shareholder proposing additional matters. Asked any other questions, the Chairman thanked all shareholders for their time to attend this meeting and asked to close the meeting

The meeting was closed at 4:24 p.m.

hereby certify that the minutes of the meeting are correct

Sign	
	(Mr. Visanu Thepcharoen)
Chairman of	the Board of Directors / Chairman of the Meeting

Sign _____

(Mr. Sompijit Chaichanajarak) Minutes Recorder



The list and biographies of the proposed directors for appointment.



No. 1

Name Mr. Noppol Milinthanggoon

Age 69 years

Address 114 Soi Pibulsongkram 24, Tambon Talat Khwan, Mueang

Nonthaburi District, Nonthaburi Province

Education

Master of Engineering Nuclear Technology branch Chulalongkorn University

Bachelor's degree, Bachelor of Engineering Department of Electrical Engineering (Honours),
 Chulalongkorn University

Training Director Course

- Director Certification Program (DCP 71/2007)
- Ethical Leadership Program (ELP 7/2017)
- Role of the Chairman Program (RCP 40/2017)
- Boards that Make a Difference (BMD 4/2017) course
- Board Nomination and Compensation Program (BNCP 3/2018)
- Board Matters & Trends Course (BMT 7/2019)

Training Course

- ASEAN Executive Management Program, Class 2 (ASEAN Executive Management Program)
- Energy Science Senior Executive Course (ENERGY), Class 1, Energy Science Institute
- Advanced Security Management Course, Class 2, National Defense College Association
- Senior Executive Course , Class 9, Capital Market Academy
- Public Economic Management Course for Senior Executives King Prajadhipok's Institute
- Financial market knowledge course for decision-making for senior executives Chulalongkorn
 University Continuing Education Center
- Senior Executive Development Program- 1, GE Company , USA
- Senior Executive Development Program- 2, Human Resource Development Foundation international
- ASEAN Executive Development Program (AEDP), Thammasat Business School, Thammasat University
- Advanced Police Administration Course, Class 22, Institute of Police Administration Development.



Experience

Present

- Chairman of the Board of Directors Chairman of the Risk Management Committee and independent director of Wind Energy Holding Company Limited.
- Chairman and independent director of SCI Electric Public Company Limited
- Chief Executive Officer and Director of PKN Inter Holding Company Limited.
- 2018 Chairman of the Board of Directors, T Utilities Company Limited.
- 2015 Chief Executive Officer and Director of United Power of Asia Public Company Limited.
- 2014 Senior Deputy Governor Electricity Generating Authority of Thailand (EGAT)
- 2013 Managing director and Director of RATCH Group Public Company Limited.

Chairman and Director of RATCH- Australia Corporation Company Limited.

Chairman and Director of Hongsa Power Company Limited.

Chairman and Director of Phu Fai Mining Company Limited.

Director of KK Power Company Limited.

Director of Nava Nakorn Electricity Generating Company Limited.

Director of Ratchaburi Electricity Generating Company Limited.

Director of Tri Energy Company Limited.

Director of Union Power Development Company Limited.

Director of South East Asia Energy Company Limited.

Director of Nam Ngum 2 Power Company Limited.





No. 2

Name Dr. Chatchai Payuhanaveechai

Age 63 years

Address 53/4 Village No. 3, salaklang Subdistrict, Bang Kruai District,

Nonthaburi Province.

Education

- Honorary Doctor of Business Administration Degree, Thammasat University
- Doctor of Philosophy Degree (Public Administration), Eastern Asia University
- Honorary Doctor of Business Administration Degree, Suan Sunandha Rajabhat University
- Honorary Doctor of Arts Degree (Finance and Banking), Sripatum University
- Honorary Doctor of Arts Degree (Public Policy and Management), Kasem Bundit University
- Honorary Doctor of Business Administration (Management), Rajamangala University of Technology
 Lanna
- Master of Business Administration (MBA), Faculty of Commerce and Accountancy, Chulalongkorn University
- Bachelor's Degree, Bachelor of Business Administration (BBA), Faculty of Commerce and Accountancy, Thammasat University

Training

- Director Certification Program Class 116/2009 (DCP), Thai Institute of Directors Association
- diploma Management Science Course for Senior Executives (AMM), Class 2, Faculty of Public Administration
- National Institute of Development Administration
- diploma Advanced Justice Administration Course, Class 21 (BYS.), College of Justice Ministry of Justice
- diploma Senior Executive Course (CMA), Class 22, Capital Market Academy
- diploma Public Administration and Public Law Course, Class 6, King Prajadhipok's Institute
- diploma Good Governance Certificate Course for Medical Executives, Class 2, King Prajadhipok's
 Institute and the Medical Council
- diploma Special courses for senior leaders in politics and government To support operations
 according to the royal initiative of His Majesty the King, Class 1, Pillars for the Land Association
 (Thailand)



• diploma Pillars for the Land Course for Senior Leaders according to the Royal Initiative of His Majesty the King, Batch 2 Pillar for the Land Association (Thailand)

Experience

Present

- Chairman of the Nomination and Remuneration Committee, Director of Wind Energy Holding Company Limited.
- Chairman of the Executive Committee, Director of Origin Property Public Company Limited.
- Chairman of the Board of Directors of Takuni Group Public Company Limited.
- Chairman of the Board of Directors of Park Luxury Company Limited
- Chairman of the Board of Directors of Origin Condominium Company Limited
- Director of Lakthong Company Limited
- 2022 Chairman of the Board of Directors of Whale Energy Move Company Limited.
- 2021 Advisor to the President of Dhipaya Insurance Public Company Limited.
- 2020 Director of Innospace (Thailand) Company Limited.
 - Director of Dhipaya Life Assurance Public Company Limited.
 - Managing Director, Government Savings Bank.
 - Director of Dhipaya Insurance Public Company Limited.
- 2018 Director of MFC Asset Management Public Company Limited.
- 2014 Deputy Managing Director of Kasikorn Bank Public Company Limited

 Director of Kasikorn Leasing Company Limited





No. 3

Name Mr. Pradej Kitti-Itsaranon

Age 72 years

Address 12/18 Soi Wat Thewasunthon, Lat Yao Subdistrict, Chatuchak

District, Bangkok

Education

• Bachelor's degree of Engineering (Electrical), Chulalongkorn University (License for Professional Practice, senior professional engineer, Electrical Engineering)

Training

- Senior executives Capital Market Academy, Class 6
- Director Certification Program (DCP), Thai Institute of Directors Association
- Mini MBA, Kasetsart University, Class 14

Experience

Present

- Director of Wind Energy Holding Company Limited
- Chairman of the Executive Committee, Wind Energy Holding Company Limited.

Previously work

- Chairman and Director of RSS 2016 Company Limited
- Chairman of the Board of Directors of DD Mart Holding Company Limited
- Managing Director and Director of Demco Public Company Limited
- Project Management Manager of Teda Company Limited
- Head of Electrical System Design Department, Region 3 (Central Region) of Provincial Electricity Authority





No. 4

Name Mr. Nuttpasint Chet-Udomlap

Age 32 years

Address 45/8 Ngamwongwan Road, Lat Yao Subdistrict, Chatuchak

District, Bangkok

Education

- Master's Degree in Public Policy and Political Administration from Harvard Kennedy School,
 Harvard University, USA
- Master's degree in Finance from Wharton School, University of Pennsylvania, USA
- Bachelor's degree, Bachelor of Economics Branch: Analytical Quantitative Economics First class honors Chulalongkorn University

Training

 Training course: Directors Accreditation program (DAP) 179/2021 of the Thai Institute of Directors Association

Experience

Present

- Chief Executive Officer, Director and Executive committee, Wind Energy Holding Company Limited.
- Chairman of the Enterprise Risk Management Committee, Investment Committee Member and Director of Demco Public Company Limited.
- Chairman and Director of Aeolus power Co., Ltd.
- Chairman and Director of Watabak Wind Company Limited.
- Director of Thana Power Holding Company Limited.
- Director of World Medical Alliance (Thailand) Company Limited.
- Director of Wind Energy Holding (Hong Kong) Limited .
- Director of First Korat Wind Company Limited
- Director of Bamnet Narong Wind Co., Ltd.
- Director of Dan Khun Thot Wind one Company Limited
- Director of Dan Khun Thot Wind Two Company Limited
- Director of WEH solar one Co., Ltd.
- Director of WEH solar two Co., Ltd.
- Director of Thana Renewables one Co., Ltd.
- Director of Thana Renewables two Co., Ltd.



- Director of Thana Renewables three Co., Ltd.
- Director of Thana Renewables four Co., Ltd.
- Director of Thana Renewables five Co., Ltd.
- 2019 Consultant, The Boston Consulting Group Co., Ltd.
- 2018 Project Manager (Planning and Management Department) Grabtaxi (Thailand) Company Limited
- 2017 Consultant, PYI Consulting Company Limited



Rules for attending the shareholders' meeting via electronic media (E-EGM)

Shareholders or proxies who wish to attend the meeting must submit documents proving their identity as specified to the Company within November 10th, 2023. The Company shall verify the list of shareholders according to the closing information of the shareholders' register book who have the right to attend the meeting wholly and correctly. After that, the electronic conferencing service provider will send a Link to attend the meeting and the user manual to the Email you have sent to inform the Company. The Link will be sent two days in advance of the meeting date.

Requesting to attend the meeting via electronic media

Shareholders wishing to attend the meeting via electronic media must notify their intention to attend the meeting in two ways as follows:

1. Submit your request to attend the meeting by sending information via Email or postal mail.

If shareholders wish to notify their intention to attend the meeting via electronic media (E-EGM) by sending information via Email or postal:

1. Please fill in the document requesting to attend the meeting via electronic media (E-EGM) (Attachment 4) by specifying your Email and your mobile phone number clearly for registering for the meeting.



(Attachment 4)

- 2. Attach a copy of proof of identity to confirm the right to attend the E-EGM meeting.
 - 2.1 Shareholders who are natural persons:
 - If a shareholder wishes to attend the meeting in person via E-Meeting:
 - O Attach a copy of a valid government-issued identification document such as an ID card, government ID card, driver's license, or passport. In case of name-surname changes, shareholders are requested to attach supporting evidence.
 - If a shareholder appoints another person to attend the meeting on his/her behalf via E-Meeting:
 - O The Proxy Form C (attached with the invitation letter) is filled in all information signed by the proxy grantor and the proxy correctly and entirely together with duty stamp affixed;



- O A copy of the proxy grantor's identity document, such as an ID card, a government official ID card, passport (In the case of foreigners) that has not expired and signed certifying the true copy of the proxy.
- O A copy of the proxy's identity document, such as an ID card, a government official an ID card, passport (In the case of foreigners) that have not expired and signed certifying the true copy of the proxy.

2.2 Shareholders who are juristic persons:

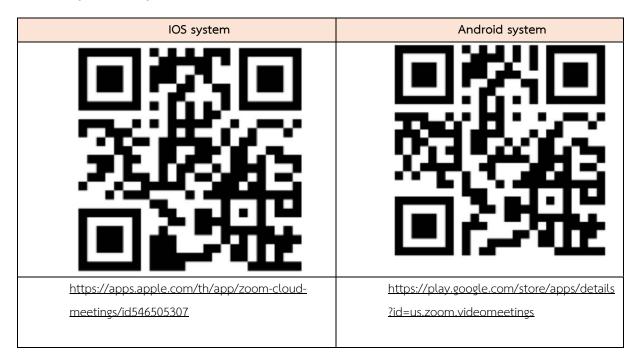
- If the person authorized to sign on behalf of the juristic person (director) wishes to attend the meeting in person via electronic media (E-Meeting)
 - O A copy of the shareholder's juristic person registration certificate issued no later than one year before the date of the shareholders' meeting, which is duly certified by the juristic person representative (director) authorized to sign on behalf of the juristic person.
 - O A copy of the identity document of the representative of the juristic person (director), such as an ID card, a government official ID card, passport (In the case of foreigners) that has not expired and signed to certify the true copy.
- If the proxy is assigned to attend the meeting instead via electronic media (E-Meeting)
 - O The Proxy Form C (attached with the invitation letter) is filled in all information signed by the proxy grantor and the proxy correctly and entirely together with duty stamp affixed;
 - O A copy of the shareholder's juristic person registration certificate issued no later than one year before the date of the shareholders' meeting, which is duly certified by the juristic person representative (director) authorized to sign on behalf of the juristic person.
 - O A copy of the identity document of the representative of the juristic person (director), such as an ID card, a government official ID card, passport (In the case of foreigners) that has not expired and signed to certify the true copy.
 - O Copy of the identity document of the proxy as in the case of natural persons as mentioned above. Suppose the documents or evidence mentioned above are not Thai or English versions. In that case, the shareholders must present an English translation of the document signed to certify the translation by the shareholder or by an authorized signatory to bind that juristic person (in the case of a juristic person).
- 3. Submit the documents requesting to attend the meeting via electronic media (item 1) and proof of identity together with supporting documents (item 2) by sending to the Company within November 10, 2023
 - Email channel: secretary nusa@nusasiri.com
 - Postal channels: No. 2922/209 Charn Issara Tower 2, 13th floor (12 A) New Petchburi Road, Bangkapi,
 Huay Kwang Bangkok



Electronic Meeting Attendance (E-EGM):

- 1. Once the shareholders or proxies wish to attend the meeting and have been fully verified, you will receive an Email from the meeting organizer, a link for attending the meeting, and a system's user manual 2 days before the meeting date. Please study the manual on how to use the E-EGM meeting system in detail. If you haven't received the Email within November 10, 2023, please get in touch with the Company immediately.
- 2. Meeting attendance and voting via electronic media can be used with computers/notebooks/tablets and mobile phones via Web Browser: Chrome with 4G internet speed or home internet basic.

Note: In case of meeting via tablet and mobile phone, Zoom Cloud Meeting program must be installed before attending the meeting, which can be downloaded as follows:



- 3. The system will open for meetings 60 minutes before the start of the meeting. However, the live broadcast will only start at the time of the meeting.
- 4. To log in, attendees must use the information of the shareholder registration number and the shareholder's ID card number.
- 5. Voting through the E-Voting system, you will be able to vote for each agenda only by voting for agreeing, disagreeing, or abstaining. In case of not voting in any agenda, the system will be deemed to vote as agree immediately (using the vote-counting method by pouring votes towards agreeing).
- 6. If attendees have any problems or problems in using the E-EGM system, you can contact OJ International Co., Ltd. at the phone number specified in the Email that sends you the system's user manual.
 - Telephone channel: 0-2030-1399 ext. 220, 117



- E-Mail channel: secretary_nusa@nusasiri.com

This E-EGM meeting will be an electronic meeting only and <u>will not be held in a conventional meeting</u> venue; therefore, shareholders are requested not to come to the Company.

If a shareholder wishes to appoint an independent director as a proxy:

Suppose any shareholders cannot attend the E-EGM meeting in person or cannot appoint other proxies to attend the E-EGM meeting and wish to appoint an independent director as a proxy. In this regard, they can send a proxy form (Attachment 7) specifying the proxy as one of the independent directors as specified by the Company along with supporting documents to the Company by the date within November 10, 2023 via the following channels:

- Email channel: secretary nusa@nusasiri.com

- **Postal channels :** No. 2922/209 Charn Issara Tower 2, 13th floor (12 A) New Petchburi Road, Bangkapi, Huay Kwang Bangkok 10310

<u>Note:</u> If the shareholders specify their votes in each agenda, the independent directors will cast their votes as specified in the proxy form. In which the voting in each agenda, shareholders have the right to vote in agreeing, disagreeing, or abstaining only and cannot divide a partial vote (unless it is a Custodian vote).

In the case of a shareholder who is a foreign investor and appoints a custodian in Thailand to be a stock depository and keeper:

- 1. The Proxy Form C (attached with the invitation letter) is filled in all information signed by the proxy grantor and the proxy correctly and entirely together with a 20-baht duty stamp affixed;
- 2. Custodian juristic person registration certificate (Custodian) with a signature certifying true copy by the authorized signatory on behalf of the juristic person of the Custodian or the attorney with the corporate seal (if any).
- 3. A power of attorney from the shareholders for the Custodian to be authorized to sign the proxy form;
- 4. A letter confirming that the person signing the proxy form is authorized to operate a custodian business;
- 5. Copy of ID card, or a copy of government official ID card, or copy of passport (In the case of foreigners) of the proxy with certified the true copy;
- 6. Submit information via the following channels:
 - **Email channel :** secretary_nusa@nusasiri.com
 - Postal channels: No. 2922/209 Charn Issara Tower 2, 13th floor (12 A) New Petchburi Road,
 Bangkapi, Huay Kwang Bangkok 10310

Proxy: Shareholder or Proxy can be downloaded as follows:









Submitting advice or questions related to business, industry, Company performance, or related to any agenda which will be considered at the E-EGM meeting:

If shareholders wish to submit suggestions or questions, they can be done in 2 ways as follows:

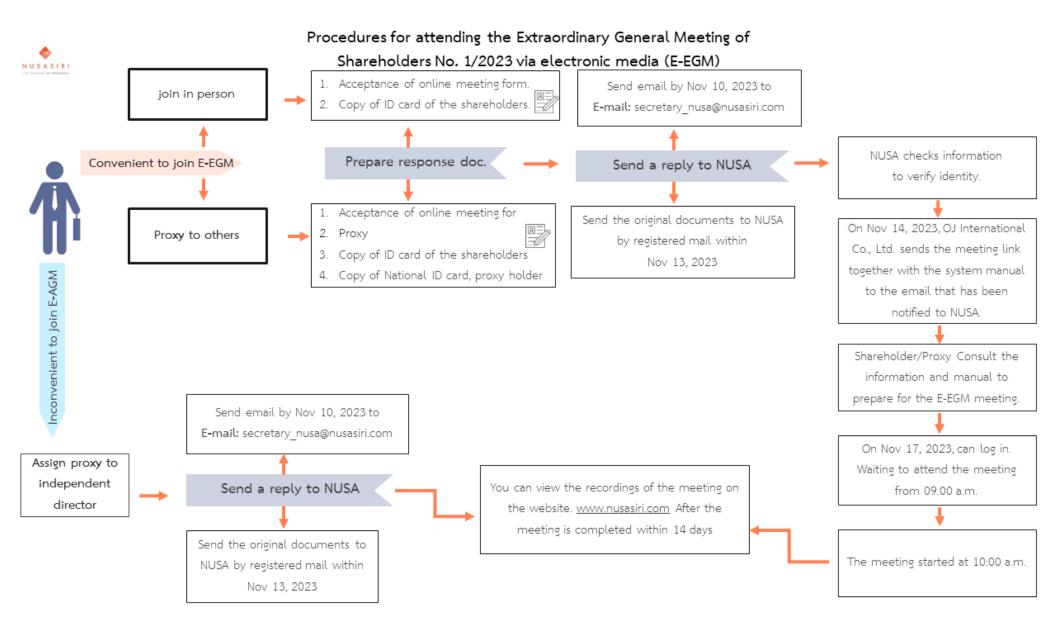
1. Send advice or questions in advance to the company before the meeting date.

Shareholders can submit questions in advance related to each agenda within November 13, 2023 The Company will collect relevant questions in each agenda. Record in the minutes of the meeting after the meeting is completed by sending to **E-Mail**: secretary_nusa@nusasiri.com Shareholders or proxies attending the meeting on the date of the meeting. You can still ask questions according to the agenda in the meeting format. via electronic media (E- Meeting)

- 2. Submit advice or questions during the meeting to those attending the E-EGM meeting. The attendee must specify his/her <u>first and last name</u> and state whether his/her is a shareholder attending the meeting himself/herself or a proxy. Before every suggestion or question is submitted, the Company has opened channels for sending advice and questions during the meeting as follows:
 - Chat channel for text messages;
 - An audio chat channel where attendees press the raising hand button and turn on the microphone on their device after the operator sends you an invitation to chat. Please turn off the microphone after the conversation is finished every time (For more details, please refer to the user manual sent to the attendees' Emails).

In this regard, if shareholders have questions about the meeting, they can contact the following staff:

- Regarding submitting documents confirming identity to attend the shareholders' meeting via E-Meeting, please contact the Company Secretary for further information via the Company's contact channels as detailed above.
- 2. Regarding the process of attending the meeting and voting via E-Meeting, in the case of correct and complete identity verification, please contact <u>OJ International Co., Ltd.</u> at the phone number specified in the Email that sends you the system's user manual.





Registration form for attending the E - EGM of Nusasiri PCL through the Electronics Meeting Platform

	Written at	-
	Date	Year
Shareholders' Registration No		
l/Welden	tification Card/Passport number .	
NationalityResiding at No	Road	Sub district
District	Provinc	Postal Code
E-mail	Mobile Phone	
As a shareholder of Nusasiri Public Compar	ny Limited,holding a total numb	per ofshares.
I hereby confirm my attenda	ance and vote at the Extraordina	ary General Meeting of Shareholders No.
1/2023 on Friday, November 17, 202	<u>3, at 10:00 a.m</u> . via electronic m	edia (EGM).
You can register your reque the company via email. secretary nusa		npany. or by scanning or taking a photo of
the company via email secretary_nasa	gridadam.com widim i <u>rtovernaci</u>	10, 2023
	Signed	Shareholder

(.....)



Company regulations related to shareholder meetings

- Article 14. The company shall have a board of directors comprising a minimum of five members. The board shall be responsible for considering the election of the chairman of the board and shall elect the chairman as well as may choose a vice chairman, executives, and other positions as deemed appropriate collectively. Additionally, not less than half of the total number of directors must have a registered address within the jurisdiction of the Kingdom.
- Article 15. The shareholder meeting shall elect directors according to the following criteria and methods.
 - (1) One shareholder has one vote per share.
 - (2) Each shareholder must use all of his/her votes according to (1) to elect one or more persons as directors. Each person cannot divide their votes to anyone, to any extent.
 - (3) The persons who receive the highest number of votes in descending order are elected as directors, equal to the number of directors that should be or will be elected at that time. If the persons elected in descending order have the same number of votes, exceeding the number of directors that should be or will be elected at that time, the chairman shall have the deciding vote.
- Article 18. At every Annual General Meeting, At least one-third (1/3) of the directors must retire from office. If the number of directors cannot be divided into three parts, The number closest to one-third (1/3) of the directors who must retire from office in the first year is to be removed. and the second year after the registration of the company Draw lots to see who will resign in the following years. The directors who have been in office the longest will be the ones who will resign from their positions as directors. Those who leave that position may choose to take up another position.
- Article 29. Directors are prohibited from engaging in any business or competition with the company's operations, becoming a partner in a partnership or an unlimited liability partnership, or serving as directors in private companies or other companies engaged in identical or competitive businesses with the company, whether for their own benefit or the benefit of others, unless prior notice is given to the shareholders' meeting before an appointment is made.
- Article 33. There shall be a general meeting of shareholders at least once a year. Such a meeting shall be called a "general meeting." Such general meeting shall be held within 4 months after the end of the company's fiscal year. Other shareholder meetings shall be called "extraordinary meetings."

The committee may call an extraordinary meeting at any time it deems appropriate. or when shareholders whose shares count together are not less than one-fifth of the total number of



shares sold or the number of shareholders not less than 25 people, whose total shares are not less than 1/10 of the total number of shares sold, can sign a letter in the same issue requesting the board of directors to call an extraordinary meeting. The request letter will The meeting must be clearly specified for what purpose. The board of directors must hold a meeting within 1 month from the date of receiving the letter from shareholders.

Article 34. In notifying the meeting of shareholders. The committee shall prepare a meeting invitation specifying the location, date, time, and agenda. and matters to be presented to the meeting along with appropriate details By specifying clearly that it is a matter proposed for information, approval, or consideration. along with the opinions of the board of directors on the matter and sent to shareholders and the registrar not less than seven days before the meeting date. In addition, the notice of calling a shareholder meeting is advertised in newspapers for 3 consecutive days, not less than 3 days before the meeting date. If a meeting is called at that time It is a meeting invitation to arrange a meeting via electronic media. The company can send a meeting invitation letter. Any notice, warning, notification, or advertising message. Concerning meetings about the company or any advertising messages electronically instead

Article 35. A shareholder meeting must have shareholders and shareholders' proxies (if any) attending the meeting in total of not less than 2.5 people or not less than half of the total number of shareholders and must have a total of shares don't less than one-third of the total number of shares sold will constitute a quorum. In the case where it appears that at any shareholder meeting when 1 hour has passed since the appointed time, the number of shareholders attending the meeting is not complete to form a quorum as specified, if the shareholder meeting was called because the shareholders, the meeting was suspended, if the shareholder meeting was not called because the shareholder requested, a new meeting must be scheduled and a meeting notice sent to shareholders not less than 7 days before the meeting date. In the latter meeting, a quorum is not required.

Article 36. In the shareholder meeting, shareholders may authorize others to attend the meeting and vote on their behalf. The authorization must be made in writing, signed by the grantor and made in the form specified by the Public Company Registrar and must include at least the following items:

- A. The number of shares that the proxy holds.
- B. Name of the proxy grantor
- C. The time of the meeting where a proxy to attend the meeting and vote is given and given to the Chairman of the Board or a person designated by the Chairman of the Board before the proxy attends the meeting.



- Article 37. In the event that the meeting is not finished considering matters according to the agenda specified in the meeting notice or incomplete consideration of matters proposed by shareholders whose shares total not less than one-third of the total number of shares sold at the meeting and it is necessary to postpone consideration of the meeting to determine the place, date, time, and agenda to shareholders at least 7 days before the meeting. The notice of the meeting must also be advertised in a newspaper not less than three days before the meeting date.
- Article 38. The Chairman of the Board acts as chairman of the shareholder meeting. In the event, that the Chairman of the Board is not present at the meeting or is unable to perform his duties. If there is a vice-chairman of the board of directors, the vice-chairman of the board of directors shall be the chairman of the shareholder meeting. If there is no vice chairman or there is only one unable to perform his duties, shareholders attending the meeting shall elect one shareholder to be the chairman of the meeting.
- Article 39. In a shareholder meeting, every shareholder has one vote per share. In the case that a shareholder has a special interest in any matter, the shareholder may not vote on that matter, except for voting to elect directors. Voting on any resolution or approval of any business, the general meeting must receive an approval vote from a majority of the shareholders who attend the meeting and have the right to vote. Except in the following cases, a vote of not less than three-quarters of the total number of shareholders who attend the meeting and have the right to vote must be received.

Selling or transferring all or important parts of the company's business to another person.

- A. Buying or accepting transfer of business of another public company or private company to the Company.
 - B. Making, amending or terminating a contract regarding the rental of all or important parts of the company's business. Assigning another person to manage the company's business or combining business with another person with the objective of sharing profits and losses.
- Article 40. Business that the annual general meeting should do is as follows:
 - (1) Consider the report of the committee regarding the activities that the company has carried out during the past year.
 - (2) Consider and approve the balance sheet
 - (3) Consider the allocation of profits
 - (4) Election of directors to replace directors who resign at the end of their term
 - (5) Appoint an auditor
 - (6) Other businesses



- Article 45. It is prohibited to announce permission to pay dividends. In addition to the resolution of the shareholder meeting or resolution of the committee. In the case where interim dividends are paid payment of dividends must be notified in writing to shareholders, and notice of payment of dividends shall be advertised in a local newspaper and arrange for payment of such dividends within one month from the date of such resolution.
- Article 46. The board of directors may pay interim dividends to shareholders from time to time. When it appears to the directors that the company has sufficient profits to be able to do and when dividends have been paid, report them to the shareholders at the next meeting.
- Article 48. The company must allocate part of the annual net profit as a reserve fund of not less than 5 percent of the annual net profit. Deducted by the amount of accumulated losses brought forward (if any) until this reserve fund is not less than 10 percent of the registered capital. In addition to the aforementioned reserves, the board of directors may propose that the shareholders' meeting vote to allocate other reserve funds as they deem to be beneficial to the company's operations.
- Article 53. The board must prepare a balance sheet and the profit and loss account at the end of the company's fiscal year. Propose to the shareholders at the annual general meeting. To consider and approve the balance sheet and this profit and loss account. The board must arrange for an auditor to complete the audit before presenting it to the shareholder meeting.
- Article 54. The board of directors must send the following documents to shareholders with the notice for the annual general meeting.
 - (1) The balance sheet in copy and profit and loss account are audited by the auditor with the auditor's audit report.
 - (2) The annual report of the committee and accompanying documents.
- Article 56. The auditor for the annual general meeting of shareholders appoints the auditor who has left and may choose to return to the position again.
- Article 57. How much should an auditor be compensated? Let the shareholder meeting determine.



Information of independent directors In which the shareholders can appoint a proxy to be their representative in Extraordinary General Meeting of Shareholders No. 1/2023



No.1

Name Mr. Teerataht Poshyanonda

Type of director

- The Board of Directors
- Chairman of the Audit Committee
- Member of the Nomination and Remuneration Committee
- Independent Director

Age 61 years

Nationality Thai

Address No. 200 Soi Thadin Daeng 18 Tha Din Daeng Road, Klongsan Subdistrict,

Klongsan District Bangkok. 10600

Education - Master of Business Administration (Marketing) Oklahoma City University,

USA (with honor)

- Accounting Officer, Chulalongkorn University

- Suankularb Wittayalai

Training relating to role and Duties of Director

Training relating to role Director Certification Program (DCP) 31/2005

Current Position

- Director of Nusasiri Public Company Limited
- Chairman of Audit Committee Nusasiri Public Company Limited
- Nomination and Remuneration Committee Nusasiri Public Company Limited
- Independent Director Nusasiri Public Company Limited
- Assumption University (currently), Lecturer for Bachelor's Degree Program Faculty of Business Administration College of Management Mahidol University Special Lecturer, Master's Degree Program English Language Program (MM International Program)
- College of Management Mahidol University, Ayutthaya Campus Special Lecturer Master's Degree Program



Work Experience (for 5 years)

- Thesis Judging Committee Bangkok University
- Special lecturer for bachelor's degree programs Faculty of Business

Administration Mahanakorn University

- Special Lecturer, Master's Program Faculty of Business Administration Siam

University

- Special lecturer, Master's degree program Engineering

Management Saint John's University

- Special lecturer for bachelor's degree programs English Department

Faculty of Business Administration

Position of other

Company's Registration

- Independent Director, Audit Committee of KINGSMEN CMTI Public

Company Limited

- Independent Director, Chairman of the Audit Committee, Venture

Incorporation Public Company Limited

Position of other

Director of Accounting and Finance Department Trepax Innovation Co., Ltd.

Companies (not related to

Company's registration)

Position of

There are no positions in other businesses that may cause conflicts of

Director/Executive other

Companies that may lead

the Conflict of Interests to

the Company

Relationship with

There is no relationship with the management or major shareholders/

Executives or Major/Minor

shareholders of the

Company

minority of the company.

interest to the company.

Holding of the Company's

securities/shareholding in

the Company

Proportion of shareholding

in the company (%)

There is no holding of securities or holding shares of the company.

Self	Married couple	Minor children	
-none-	-none-	-none-	
(As of 30 Sep. 2023)	(As of 30 Sep. 2023)	(As of 30 Sep. 2023)	

Legal Dispute in past 10

No legal dispute

years

	No. 2	
	Name Type of director	Mr.Somkid Sari - Vice Chairman of the Board of Directors - Audit Committee - Chairman of Nominating and Remuneration Committee - Independent Director
ge	68 years	
Nationality	Thai	
Address		1, Nakorn In Road, Bang Khun Kong Subdistrict, Bang Kruai Province, Post office 11130
Education	Development Admir	Master of Public Administration, National Institute of nistration (NIDA) Ramkhamhaeng University
Training relating to role and Duties of Director	Have not yet passe	ed the director training course
Current Position in NUSA	- Independent Direction Company Limited	the Board of Directors of Nusasiri Public Company Limited ctor / Audit Committee of Directors of Nusasiri Public nating and Remuneration Committee of Nusasiri Public
Work Experience (for 5 years)	•	consultant (Level 10) (policy analysts and Honorary the plan) icer (Land Management Officer 9) Bangkok Land Office
Position of other Company's Registration	No positions in othe	er companies registration
Position of other Companies (not related to Company's registration)	No positions in othe	er companies
Position of Director/Executive Companies that may lead	There are no po	ositions in other businesses that may cause conflicts of other ompany.

the Conflict of Interests to the

Company



Relationship with Executives or Major/Minor shareholders of No relationship with executives or major/minor shareholders of the Company.

the Company

Proportion of shareholding in the company (%)

1	Self	Married couple	Minor children	
	-none-	-none-	-none-	
	(As of 30 Sep. 2023)	(As of 30 Sep. 2023)	(As of 30 Sep. 2023)	

Legal Dispute in past 10 years

No legal dispute

Special interests that are different from Other

There is no special interest that is different from other directors.

directors





(ปิดอากรแสตมป์ 20 บาท)

(Affix 20 Baht duty stamp)

หนังสือมอบฉันทะ แบบ ก. Proxy Form (A)

เลขทะเบียนผู้ถือหุ้น		เขียนที่		_
Shareholder's Registration No.		Written	at	
		วันที่	เดือน	พ.ศ
		Date	Month	Year
(1) ข้าพเจ้า				
I/We				
อยู่บ้านเลขที่		สัญชาติ		
Address		Nationality		
(2) เป็นผู้ถือหุ้นของ บริษัท ณุศาศิริ จำกัด (มหา	ชน) ("บริษัท")			
Being a shareholder of Nusasiri Publi		ted ("The Company")		
โดยถือหุ้นจำนวนทั้งสิ้นรวม	หุ้น	และออกเสียงลงคะแน	นได้เท่ากับ	เสียง ดังนี้
Holding the total amount of	shares	with the voting righ	ts or	votes as follows:
🗌 หุ้นสามัญ	หุ้น	ออกเสียงลงคะแนนได้เห	ท่ากับ	เสียง
Ordinary share	shares	with the voting rights	s or	votes
🗌 หุ้นบุริมสิทธิ	หุ้น	ออกเสียงลงคะแนนได้เห	ท่ากับ	เสียง
Preferred share	shares	with the voting right:	s or	votes
Hereby appoint	ไ □1. ชื่อ		อายุปี	อยู่
กรณีเลือกข้อ 1. กรุณาระบุชื่อผู้รับมอบอำนาจ	Name		1	ears, residing at
If you make proxy by choosing no. 1,	ถนน	ตำบล/แขวง		วำเภอ/เขต
please mark ✓ at □ 1. and give the	Road	Sub-distric	t D	District
,	์ จังหวัด	รหัสไประ	ษณีย์ <u> </u>	_
	Province	Postal	Code	
	□2. ชื่อ นายธีรถ์	รัช โปษยานนท์ อายุ <u>6</u>	<u> 51</u> ปี อยู่บ้านเ	.ลขที่ <u>200</u> .
	Name N	Mr.Teerataht Poshyano	nda age 61 ye	ars, residing at 200
	ถนน	<u>ท่าดินแดง</u> ตำบล/แร	ขวง <u>คลองสาน</u> ฮ์	วำเภอ/เขต <u>คลองสาน</u>
กรณีเลือกข้อ 2. หรือ 3.	Road Tha	a Din Daeng Sub-dis	trict Khlong Sar	n District Khlong San
กรุณาทำเครื่องหมาย ✔ ที่ 🗖 2. หรือ 3.	จังหวัด	<u>กรุงเทพมหานคร</u> รหัสไ	ปรษณีย์ <u>1060(</u>)
If you make proxy by choosing no. 2	Province	Bangkok Post	al Code 106	00
or 3, please mark ✓ at □ 2 or 3.	□3. ชื่อ <u>นายสม</u>	เคิด ศริ อายุ	<u>68</u> ปี อยู่บ้านเ	ลขท <u>ี่ 222/29 .</u>
	Name Mr.	Somkid Sari Age	68 years, residi	ng at 222/29
	ถนน <u>นคร</u>	<u>เอินทร์</u> ตำบล/แร	ขวง <u>บางขุนกอง</u>	อำเภอ/เขต <u>บางกรวย</u>
	Road Nako	orn In, Sub-district Bang	g Khun Kong, Distri	ict Bang Kruai,
	จังหวัด	<u>นนทบุรี</u> รหัสไปรษณีย์	11130	
	Province 1	Nonthaburi Postal Cod	de 11130	



คนหนึ่งคนใดเพียงคนเดียวเป็นผู้แทนของข้าพเจ้าเพื่อเข้าประชุมและออกเสียงลงคะแนนแทนข้าพเจ้า ในการประชุมวิสามัญผู้ถือหุ้น ครั้งที่ 1/2566 ในวันศุกร์ ที่ 17 พฤศจิกายน พ.ศ. 2566 เวลา 10.00 น. โดยเป็นการจัดประชุมผ่านสื่ออิเล็กทรอนิกส์ ตามพระราชกำหนดว่าด้วยการประชุมผ่านสื่อ อิเล็กทรอนิกส์ พ.ศ. 2563 ซึ่ง<u>ถ่ายทอดสด</u> ณ สำนักงานของบริษัทฯ เลขที่ 2922/209 อาคารชาญอิสสระทาวเวอร์ 2 ชั้น 12A ถนนเพชรบุรีตัดใหม่ แขวงบาง กะปี เขตหัวยขวาง กรุงเทพมหานคร

Any and only one person could be my/our proxy to attend and vote in my/our behalf at Extraordinary General Meeting of Shareholders No. 1/2023 on Friday, November 17, 2023 at 10:00 a.m. through electronic means in compliance with the Emergency Decree on Electronic Meetings B.E. 2563 (2020) and the relevant laws and regulations which broadcasting from company office 2922/209 Charn Issara Tower 2, Floor 1 3 (12A), New Petchburi Road, Bangkapi, Huai Khwang, Bangkok 10310.

กิจการใดที่ผู้รับมอบฉันทะได้กระทำไปในการประชุมเว้นแต่กรณีที่ผู้รับมอบฉันทะไม่ออกเสียงตามที่ข้าพเจ้าระบุในหนังสือมอบฉันทะให้ถือ เสมือนว่า ข้าพเจ้าได้กระทำเองทุกประการ

Any acts performed by the proxy holder in this meeting, except the case that the proxy holder does not vote according to those specify in the Proxy Form, shall be deemed our actions in all respects.

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หมายเหตุ / Remark

ผู้ถือหุ้นที่มอบฉันทะจะต้องมอบฉันทะให้ผู้รับมอบฉันทะเพียงรายเดียวเป็นผู้เข้าประชุมและออกเสียงลงคะแนน ไม่สามารถแบ่งแยกจำนวนหุ้นให้ผู้รับมอบ ฉันทะหลายคนเพื่อแยกการลงคะแนนเสียงได้

The Shareholder shall grant proxy to only one proxy holder to attend and vote at the meeting. The number of share may not be divided to more than one proxy holder in order to divide the vote.



(ปิดอากรแสตมป์ 20 บาท)

(Affix 20 Baht duty stamp)

หนังสือมอบฉันทะ แบบ ข.

Proxy Form (B)

	•	1 TONY TOTTI (B)		
เลขทะเบียนผู้ถือหุ้น		เขียนที่		
Shareholder's Registration No.		Written at		
		วันที่เดือน		พ.ศ
		Date	Month	Year
(1) ข้าพเจ้า				
I/We				
อยู่บ้านเลขที่		สัญชาติ		
Address		Nationality		
(2) เป็นผู้ถือหุ้นของ บร ิษัท ณุศาศิริ จำกัด (ม	หาชน) ("บริษัท")			
Being a shareholder of Nusasiri Publi	ic Company Limi	ted ("The Company")		
โดยถือหุ้นจำนวนทั้งสิ้นรวม	หุ้น	และออกเสียงลงคะแนนได้เท่า	ากับ	เสียง ดังนี้
Holding the total amount of	shares	with the voting rights or		votes as follow
🗌 หุ้นสามัญ	หุ้น	ออกเสียงลงคะแนนได้เท่ากับ <u>.</u>		ูเสียง
Ordinary share	shares	with the voting rights or		votes
🗌 หุ้นบุริมสิทธิ	หุ้น	ออกเสียงลงคะแนนได้เท่ากับ_		ูเสียง
Preferred share	shares	with the voting rights or		votes
(3) ขอมอบฉันทะให้				
Hereby appoint				
กรณีเลือกข้อ 1.	่ □1. ชื่อ	อาย	ปี อยู่บ้านเลขทิ	
กรุณาระบุชื่อผู้รับมอบอำนาจ	Name	age	years, residing	
If you make proxy by choosing no. 1,	ถนน	ตำบล/แขวง	,, 3	อำเภอ/เขต
please mark \checkmark at \square 1. and give the	Road	Sub-district		District
detail of proxy holder.	จังหวัด	รหัสไปรษณีย์	์หรื _เ	Ð
	Province	Postal C	ode or	
	□2. ชื่อ นายธีระ	รัช โปษยานนท์ อาย <u>ุ 61</u>	ปี อย่บ้านเลขา	ที่ 200 .
		Mr.Teerataht Poshyanonda	v	
	ถนน	<u>ท่าดินแดง</u> ตำบล/แขวง	-	_
กรณีเลือกข้อ 2. หรือ 3.		a Din Daeng Sub-district		District Khlong San
กรุณาทำเครื่องหมาย ✔ ที่ 🗖 2. หรือ 3.		<u>กรุงเทพมหานคร</u> รหัสไปรษถิ	9	
If you make proxy by choosing no. 2	Province	Bangkok Postal Co		
or 3, please mark ✓ at □ 2 or 3.	□3. ชื่อ <u>นายสม</u>	-	ปี อยู่บ้านเลขท์	d 222/29 .
		,	years, residing	
	ถนน <u>นคร</u>	_		กอ/เขต <u>บางกรวย</u>
		orn In, Sub-district Bang Khu	·	
			11130	
		,	11130	



คนหนึ่งคนใดเพียงคนเดียวเป็นผู้แทนของข้าพเจ้าเพื่อเข้าประชุมและออกเสียงลงคะแนนแทนข้าพเจ้า ในการประชุมวิสามัญผู้ถือหุ้น ครั้งที่ 1/2566 ในวันศุกร์ ที่ 17 พฤศจิกายน พ.ศ. 2566 เวลา 10.00 น. โดยเป็นการจัดประชุมผ่านสื่ออิเล็กทรอนิกส์ ตามพระราชกำหนดว่าด้วยการประชุมผ่านสื่อ อิเล็กทรอนิกส์ พ.ศ. 2563 ซึ่ง<u>ถ่ายทอดสด</u> ณ สำนักงานของบริษัทฯ เลขที่ 2922/209 อาคารชาญอิสสระทาวเวอร์ 2 ชั้น 12A ถนนเพชรบุรีตัดใหม่ แขวงบาง กะปี เขตห้วยขวาง กรุงเทพมหานคร

Any and only one person could be my/our proxy to attend and vote in my/our behalf at Extraordinary General Meeting of Shareholders No. 1/2023 on Friday, November 17, 2023 at 10:00 a.m. through electronic means in compliance with the Emergency Decree on Electronic Meetings B.E. 2563 (2020) and the relevant laws and regulations which broadcasting from company office 2922/209 Charn Issara Tower 2, Floor 1 3 (12A), New Petchburi Road, Bangkapi, Huai Khwang, Bangkok 10310.

(4) ข้าพเจ้าขอมอบฉันทะให้ผู้รับมอบฉันทะออกเสียงลงคะแนนแทนข้าพเจ้าในการประชุมครั้งนี้ ดังนี้ I/We hereby authorize the proxy holder to vote on my/our behalf in this meeting as follows: 🗌 วาระที่ ประธานแจ้งให้ทราบ (ถ้ามี) Agenda 1 The chairman informs you for your awareness. (ก) ให้ผู้รับมอบฉันทะมีสิทธิพิจารณาและลงมติแทนข้าพเจ้าได้ทุกประการตามที่เห็นสมควร (a) The proxy holder is entitled to consider and vote on my/our behalf as deemed appropriate. П (ข) ให้ผู้รับมอบฉันทะออกเสียงลงคะแนนตามความประสงค์ของข้าพเจ้า ดังนี้ П (b) The proxy holder shall votes according to my intention as follows: 🗌 เห็นด้วย 🗌 ไม่เห็นด้วย 🗌 งดออกเสียง ☐ Approve Disapprove Abstain 🗌 วาระที่ พิจารณารับรองการประชุมสามัญผู้ถือหุ้น ประจำปี 2566 ลงวันที่ 28 เมษายน 2566 Agenda 2 Consideration and approval of the Annual Shareholders' Meeting report for the year 2566 as April 28, 2023 (ก) ให้ผู้รับมอบฉันทะมีสิทธิพิจารณาและลงมติแทนข้าพเจ้าได้ทุกประการตามที่เห็นสมควร (a) The proxy holder is entitled to consider and vote on my/our behalf as deemed appropriate. (ข) ให้ผู้รับมอบฉันทะออกเสียงลงคะแนนตามความประสงค์ของข้าพเจ้า ดังนี้ П (b) The proxy holder shall votes according to my intention as follows: 🗌 เห็นด้วย 🗌 ไม่เห็นด้วย 🗌 งดออกเสียง ☐ Approve Disapprove Abstain 🗌 วาระที่ พิจารณาอนุมัติเพิ่มจำนวนกรรมการและแต่งตั้งกรรมการเข้าใหม่ \square Agenda Consider approving the increase in the number of directors and the appointment of new directors. (ก) ให้ผู้รับมอบฉันทะมีสิทธิพิจารณาและลงมติแทนข้าพเจ้าได้ทุกประการตามที่เห็นสมควร (a) The proxy holder is entitled to consider and vote on my/our behalf as deemed appropriate. (ข) ให้ผู้รับมอบฉันทะออกเสียงลงคะแนนตามความประสงค์ของข้าพเจ้า ดังนี้ (b) The proxy holder shall votes according to my intention as follows: 🗌 เห็นด้วย 🗌 ไม่เห็นด้วย 🗌 งดออกเสียง ☐ Approve Disapprove Abstain พิจารณาเรื่องอื่นๆ (ถ้ามี) ี วาระที่ 4 ☐ Agenda 4 Consideration of other matters (if any) (ก) ให้ผู้รับมอบฉันทะมีสิทธิพิจารณาและลงมติแทนข้าพเจ้าได้ทุกประการตามที่เห็นสมควร (a) The proxy holder is entitled to consider and vote on my/our behalf as deemed appropriate. (ข) ให้ผู้รับมอบฉันทะออกเสียงลงคะแนนตามความประสงค์ของข้าพเจ้า ดังนี้ (b) The proxy holder shall votes according to my intention as follows: 🗌 เห็นด้วย ไม่เห็นด้วย 🗌 งดออกเสียง

Disapprove

Abstain

☐ Approve



(5) การลงคะแนนเสียงของผู้รับมอบฉันทะในวาระใดที่ไม่เป็นไปตามที่ระบุไว้ในหนังสือมอบฉันทะนี้ ให้ถือว่าการลงคะแนนเสียงนั้นไม่ถูกต้องและไม่ใช่ เป็นการลงคะแนนเสียงของข้าพเจ้าในฐานะผู้ถือหุ้น

Should neither the proxy holder vote in any agenda, incompliant with those specified herein, it shall be deemed that such vote is not correct nor my/our vote as a shareholder.

(6) ในกรณีที่ข้าพเจ้าไม่ได้ระบุความประสงค์ในการออกเสียงลงคะแนนในวาระใดไว้ หรือระบุไว้ไม่ชัดเจน หรือในกรณีที่ที่ประชุมพิจารณาหรือลงมติใน เรื่องใดนอกเหนือจากเรื่องที่ระบุไว้ข้างต้น รวมถึงกรณีที่มีการแก้ไขเปลี่ยนแปลงหรือเพิ่มเติมข้อเท็จจริงประการใด ให้ผู้รับมอบฉันทะมีสิทธิพิจารณา และ ลงมติแทนข้าพเจ้าได้ทุกประการตามที่เห็นสมควร

In the case that I do not specify my intention for voting in any agenda, or specify unclear, or in case the meeting considers or passes resolutions in any matters other than those specified above, including any amendment or addition thereof, the proxy holder shall be entitled to consider and vote on my/our behalf as he/she may deem appropriate in all respect.

กิจการใดที่ผู้รับมอบฉันทะได้กระทำไปในการประชุม เว้นแต่กรณีที่ผู้รับมอบฉันทะไม่ออกเสียงตามที่ข้าพเจ้าระบุในหนังสือมอบฉันทะ ให้ถือ เสมือนว่า ข้าพเจ้าได้กระทำเองทุกประการ

Any acts performed by the proxy holder in this meeting, except the case that the proxy holder does not vote according to those specify in the Proxy Form, shall be deemed our actions in all respects.

		ผู้มอบฉันทะ/Proxy Grantor
	()	ผู้รับมอบฉันทะ/Proxy Holder
-	d ()	ผู้รับมอบฉันทะ/Proxy Holder
	d	,

หมายเหตุ / Remark

- ผู้ถือหุ้นที่มอบฉันทะจะต้องมอบฉันทะให้ผู้รับมอบฉันทะเพียงรายเดียวเป็นผู้เข้าประชุมและออกเสียงลงคะแนน ไม่สามารถแบ่งแยกจำนวนหุ้นให้ ผู้รับมอบฉันทะหลายคนเพื่อแยกการลงคะแนนเสียงได้
 - The Shareholder shall grant proxy to only one proxy holder to attend and vote at the meeting. The number of share may not be divided to more than one proxy holder in order to divide the vote.
- ในกรณีที่มีวาระที่จะพิจารณาในการประชุมมากกว่าวาระที่ระบุไว้ข้างต้น ผู้มอบฉันทะสามารถระบุเพิ่มเติมได้ในใบประจำต่อแบบหนังสือมอบ ฉันทะแบบ ข. ตามแนบ
 - In case there is any other agenda to be considered in addition to those specified above, the grantor may specify such agenda in the Annex to this proxy form (B).



ใบประจำต่อแบบหนังสือมอบฉันทะ ข. The Annex of Proxy Form B.

การมอบฉันทะในฐานะเป็นผู้ถือหุ้นของ บริษัท ณุศาศิริ จำกัด (มหาชน)

The proxy on behalf of the shareholder of Nusasiri Public Company Limited.

คนหนึ่งคนใดเพียงคนเดียวเป็นผู้แทนของข้าพเจ้าเพื่อเข้าประชุมและออกเสียงลงคะแนนแทนข้าพเจ้า ในการประชุมวิสามัญผู้ถือหุ้น ครั้งที่ 1/2566 ในวันศุกร์ ที่ 17 พฤศจิกายน พ.ศ. 2566 เวลา 10.00 น. โดยเป็นการจัดประชุมผ่านสื่ออิเล็กทรอนิกส์ ตามพระราชกำหนดว่าด้วยการประชุมผ่านสื่อ อิเล็กทรอนิกส์ พ.ศ. 2563 ซึ่ง<u>ถ่ายทอดสด</u> ณ สำนักงานของบริษัทฯ เลขที่ 2922/209 อาคารชาญอิสสระทาวเวอร์ 2 ชั้น 12A ถนนเพชรบุรีตัดใหม่ แขวงบาง กะปิ เขตห้วยขวาง กรุงเทพมหานคร

Any and only one person could be my/our proxy to attend and vote in my/our behalf at Extraordinary General Meeting of Shareholders No. 1/2023 on Friday, November 17, 2023 at 10:00 a.m. through electronic means in compliance with the Emergency Decree on Electronic Meetings B.E. 2563 (2020) and the relevant laws and regulations which broadcasting from company office 2922/209 Charn Issara Tower 2, Floor 1 3 (12A), New Petchburi Road, Bangkapi, Huai Khwang, Bangkok 10310.

วาระที่	เรื่อง	3						
Agenda		Subject:						
	(ก)	ให้ผู้รับมอบฉันทะมีสิทธิพิจาร	รณาและลงมติแทนข้าพเจ้าได้ทุกประก	ารตามที่เห็นสมควร				
	(a)	The proxy holder is entitled to consider and vote on my/our behalf as deemed appropriate.						
	(ข)	ให้ผู้รับมอบฉันทะออกเสียงลงคะแนนตามความประสงค์ของข้าพเจ้า ดังนี้						
	(b)	The proxy holder shall v	otes according to my intention a	as follows:				
		เห็นด้วย	🗌 ไม่เห็นด้วย	🗌 งดออกเสียง				
		Approve	Disapprove	Abstain				
วาระที่	เรื่อง	l						
	(ก)	ให้ผู้รับมอบฉันทะมีสิทธิพิจาร	รณาและลงมติแทนข้าพเจ้าได้ทุกประก	ารตามที่เห็นสมควร				
		-	d to consider and vote on my/our b					
	(ข)	ให้ผู้รับมอบฉันทะออกเสียงล	งคะแนนตามความประสงค์ของข้าพเจ้า	า ดังนี้				
	(b)	The proxy holder shall v	otes according to my intention a	as follows:				
		เห็นด้วย	🗌 ไม่เห็นด้วย	🗌 งดออกเสียง				
		Approve	Disapprove	Abstain				
วาระที่	เรื่อง							
	(ก)	้ ให้ผู้รับมอบฉันทะมีสิทธิพิจาร	เณาและลงมติแทนข้าพเจ้าได้ทุกประก	ารตามที่เห็นสมควร				
	(a)	The proxy holder is entitled	d to consider and vote on my/our b	behalf as deemed appropriate.				
	(ข)	ให้ผู้รับมอบฉันทะออกเสียงล	งคะแนนตามความประสงค์ของข้าพเจ้า	า ดังนี้				
	(b)	The proxy holder shall v	otes according to my intention a	as follows:				
		เห็นด้วย	🗌 ไม่เห็นด้วย	🗌 งดออกเสียง				
		Approve	Disapprove	Abstain				



(ปิดอากรแสตมป์ 20 บาท)

(Affix 20 Baht duty stamp)

หนังสือมอบฉันทะ แบบ ค. (ใช้เฉพาะ คัสโตเดียน (Custodian) Proxy Form C. (For foreign shareholders who have custodian in Thailand only.)

เลขทะเบียนผู้ถือหุ้น		เขียนที่				
Shareholder's Registration No.		Written at	Written at			
		วันที่	เดือน	พ.ศ		
		Date		Year		
(1) ข้าพเจ้า						
I/We						
สำนักงานตั้งอยู่เลขที่	ถนน		_ตำบล/แขวง			
Address	Road		Sub-dist	rict		
อำเภอ/เขต	จังหวัด		รหัสไปรษณีย์			
District	Province		tal Code			
ในฐานะผู้ประกอบธุรกิจเป็นผู้รับฝา	กและดูแลหุ้น (Custodian) ใ	ห้กับ				
as being the custodian of						
ซึ่งเป็นผู้ถือหุ้นของบริษัท ณุศาศิริ จ์	ำกัด (มหาชน)					
Being a shareholder of Nusasi	ri Public Company Limi	ted ("The Company	")			
โดยถือหุ้นจำนวนทั้งสิ้นรวม		าะออกเสียงลงคะแนนได้	เท่ากับ	เสียง ดังนี้		
Holding the total amount of	shares	with the voting right	S	votes as follows:		
หุ้นสามัญ	หุ้น ออกเสียงล	งคะแนนได้เท่ากับ		เสียง		
Ordinary share	shares with the v	oting rights or		votes		
หุ้นบุริมสิทธิ	หุ้น ออกเสียงล	งคะแนนได้เท่ากับ		เสียง		
Preferred share	shares with the vo	oting rights or		votes		
(2) ขอมอบฉันทะให้						
Hereby appoint						
🗖 1. ชื่อ			อายุ			
Name			Age	Years,		
อยู่บ้านเลขที่	ถนน	ตำบล/แขวง				
Residing at	Road	Sub-district				
อำเภอ/เขต	จังหวัด		รหัสไปรษณีย์	หรื่อ		
District	Province		Postal Code	or,		
🛘 2. ชื่อ นายธีรธัช โปษยานนท์	อาย <u>ุ 61</u>		ปี อยู่น้	้านเลขที <u>่ 200 .</u>		
Name Mr.Teerataht Poshya	nonda Age 61		years,	residing at 200		
ถนน <u>ท่าดินแดง</u> ตำบล/แขวง	<u>คลองสาน</u> อำเภอ/เขต <u></u>	<u>คลองสาน</u> จังหวัด <u>ก</u>	<u>รุงเทพมหานคร</u> รหัสไ	ปรษณีย์ <u>10600</u>		
Road Tha Din Daeng, Sub-dist	rict Khlong San , Distr	rict Khlong San ,	Province Bangko	ok Postal Code <u>10600</u>		
🗖 3. ชื่อ <u>นายสมคิด ศริ</u>	อายุ <u>68</u>		ปี อยู่น้	้านเลขที <u>่ 222/29 .</u>		
Name Mr. Somkid Sari	Age 68		years,	residing at 222/29		
ถนน <u>นครอินทร์</u> ตำบล/แขวง	<u>บางขุนกอง</u> อำเภอ/	/เขต <u>บางกรวย</u> จัง	หวัด <u>นนทบุรี</u>	_ _รหัสไปรษณีย์ <u> </u>		
Road Nakorn In, Sub-district	,		ovince Nonthabu	ri Postal Code 11130		



คนหนึ่งคนใดเพียงคนเดียวเป็นผู้แทนของข้าพเจ้าเพื่อเข้าประชุมและออกเสียงลงคะแนนแทนข้าพเจ้า ในการประชุมวิสามัญผู้ถือหุ้น ครั้งที่ 1/2566 ในวันศุกร์ ที่ 17 พฤศจิกายน พ.ศ. 2566 เวลา 10.00 น. โดยเป็นการจัดประชุมผ่านสื่ออิเล็กทรอนิกส์ ตามพระราชกำหนดว่าด้วยการประชุมผ่านสื่อ อิเล็กทรอนิกส์ พ.ศ. 2563 ซึ่ง<u>ถ่ายทอดสด</u> ณ สำนักงานของบริษัทฯ เลขที่ 2922/209 อาคารชาญอิสสระทาวเวอร์ 2 ชั้น 12A ถนนเพชรบุรีตัดใหม่ แขวงบาง กะปี เขตห้วยขวาง กรุงเทพมหานคร

Any and only one person could be my/our proxy to attend and vote in my/our behalf at Extraordinary General Meeting of Shareholders No. 1/2023 on Friday, November 17, 2023 at 10:00 a.m. through electronic means in compliance with the Emergency Decree on Electronic Meetings B.E. 2563 (2020) and the relevant laws and regulations which broadcasting from company office 2922/209 Charn Issara Tower 2, Floor 1 3 (12A), New Petchburi Road, Bangkapi, Huai Khwang, Bangkok 10310.

(3)	ข้าพเจ้าขอ	เมอบฉั	นทะให้ผู้รั	บมอบฉันทะออกเส็	เียงลงคะแนน	แทนข้าพเจ้าในการ	รประชุมครั้งนี้ ต	กังนี้	
l,	/We wou	ld like	e to grant	t proxy holder t	o attend ar	nd vote in the M	eeting as foll	OWS:	
П		ູ້ຕວນເວ	0010010010	า ขึ้งหมดที่ถือและมีสิ		2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2			
								. wielet to wete	
ш	10 grant	to tn	e proxy t	ne total numbe	er of snares	held by me/us	and have the	e right to vote	
	มอบฉันทร	ะบางส่	วน คือ						
	To grant	to th	e proxy a	a part of					
	หุ้นสา	ามัญ			หุ้น ออกเล	สียงลงคะแนนได้เท่	ากับ		เสียง
	Ordin				shares	with the voting			votes
	🗆 หุ้นบุรี	ริมสิทธิ			_หุ้น ออกเสีย	ยงลงคะแนนได้เท่าเ	กับ		เสียง
	☐ Prefe	erred s	share		shares	with the voting	rights or		votes
	รวมสิทธิอ	อกเสีย	เงลงคะแน	นได้ทั้งหมด				เสียง	
			of right 1					votes	
							v v	ν	
(4)	ข้าพเจ้าขอ	เมอบฉั	นทะให้ผู้รั	บมอบฉันทะออกเล็	ใยงลงคะแนน	แทนข้าพเจ้าในกา	รประชุมครั้งนี้ เ	กังนี้	
	I/We her	reby a	uthorize	the proxy hold	er to vote o	on my/our behal	f in this mee	ting as follows:	
\Box	วาระที่	1	งไระรวงเ	แจ้งให้ทราบ (ถ้ามี	h				
	Agenda					our awareness.			
	Agenda	•	THE CI	iaiiiiiaii iiiioiiii	s you lor y	our awareriess.			
				(ก) ให้ผู้รับมอบฉัน	เทะมีสิทธิพิจา	รณาและลงมติแทนข้	าพเจ้าได้ทุกประ	การตามที่เห็นสมควร	
				(a) The proxy ho	lder is entitle	d to consider and v	ote on my/our	behalf as deemed appropriate.	
				(ข) ให้ผู้รับมอบฉัน	เทะออกเสียงล	งคะแนนตามความป	ระสงค์ของข้าพเ	จ้า ดังนี้	
				(b) The proxy h	older shall v	otes according to	my intention	as follows:	
				🗌 เห็นด้วย] ไม่เห็นด้วย		🗌 งดออกเสียง	
				☐ Approve		Disapprove		Abstain	
	วาระที่	2	พิจารณ	ารับรองการประชุ	มสามัญผู้ถือ	หุ้น ประจำปี 2560	์ 6 ลงวันที่ 28 เ	มษายน 2566	
	Agenda	2	Conside	eration and app	roval of the	Annual Shareho	lders' Meetin	g report for the year 2566	
			as April	28, 2023					
				(ก) ให้ผู้รับมอบฉัน	เทะมีสิทธิพิจา	รณาและลงมติแทนข้	าพเจ้าได้ทุกประ	การตามที่เห็นสมควร	
				(a) The proxy ho	lder is entitle	d to consider and v	ote on my/our	behalf as deemed appropriate.	
				(ข) ให้ผู้รับมอบฉัน	เทะออกเสียงล	งคะแนนตามความป	ระสงค์ของข้าพเ	จ้า ดังนี้	
				(b) The proxy h	older shall v	otes according to	my intention	as follows:	
				🗌 เห็นด้วย] ไม่เห็นด้วย		🗌 งดออกเสียง	
				☐ Approve		Disapprove		Abstain	



🗌 วาระที่	3	พิจารณ	าอนุมัติเพิ่มจำนวนกรร	ฆการและแต่งตั้งกรรมการเข้าใหม่		
\square Agenda	3	Consid	er approving the ir	ncrease in the number of direct	ors and the appointment of	new directors.
			(ก) ให้ผู้รับมอบฉันทะ	ะมีสิทธิพิจารณาและลงมติแทนข้าพเจ้า	ได้ทุกประการตามที่เห็นสมควร	
				er is entitled to consider and vote or		opriate.
			•	ะออกเสียงลงคะแนนตามความประสงค์		
			_	der shall votes according to my in	_	
			🗌 เห็นด้วย	🗌 ไม่เห็นด้วย	🗌 งดออกเสียง	
			Approve	Disapprove	Abstain	
🗌 วาระที่	4		เาเรื่องอื่นๆ (ถ้ามี)			
Agenda	4	_	deration of other	·		
			ů	ทะมีสิทธิพิจารณาและลงมติแทนข้า	•	
				der is entitled to consider and vo	**	ned appropriate.
			(ข) ให้ผู้รับมอบฉัน	ทะออกเสียงลงคะแนนตามความประ	ะสงค์ของข้าพเจ้า ดังนี้	
			(b) The proxy ho	older shall votes according to I		
			🗌 เห็นด้วย	🗌 ไม่เห็นด้วย	🗌 งดออกเสียง	
			☐ Approve	Disapprove	Abstain	
rote is not c 6) ในกรณีที่ข้ ดนอกเหนือจ เทนข้าพเจ้าได้ In the ca passes resol nolder shall กิจ สมือนว่า ข้าพ any acts per	correc ร์าพเจ้า ากเรื่อ ก้ทุกปร ase th lution be ei อการใด พเจ้าได้	t nor my ไม่ได้ระบุเ งที่ระบุไว้ ระการตาม at I do r s in any ntitled to ที่ผู้รับมอ กระทำเอง ed by th	v/our vote as a sha ความประสงค์ในการอ ข้างต้น รวมถึงกรณีที่มี ที่เห็นสมควร not specify my inte matters other th o consider and vot บฉันทะได้กระทำไปใ เทุกประการ e proxy holder in	n any agenda, incompliant wi areholder. อกเสียงลงคะแนนในวาระใดไว้ หรือ มีการแก้ไขเปลี่ยนแปลงหรือเพิ่มเติม ention for voting in any agenda an those specified above, inc e on my/our behalf as he/she นการประชุม เว้นแต่กรณีที่ผู้รับมอ this meeting, except the case our actions in all respects.	วระบุไว้ไม่ชัดเจน หรือในกรณีที่ที่ ข้อเท็จจริงประการใด ให้ผู้รับมอ ı, or specify unclear, or in c cluding any amendment or may deem appropriate in a บฉันทะไม่ออกเสียงตามที่ข้าพเจ๋	ประชุมพิจารณาหรือลงมติในเรื่อง บฉันทะมีสิทธิพิจารณา และลงมติ ase the meeting considers or addition thereof, the proxy Il respect.
				ลงที่อ Signed		
				81400 SISTICO		ผ้บอบอับทะ Proxy Grantor
				,		,
				,		ผู้มอบฉันทะ Proxy Grantor)
				()
				(ถงชื่อ Signed) ผู้มอบฉันทะ Proxy Grantor
				(ถงชื่อ Signed() ผู้มอบฉันทะ Proxy Grantor)
				()



<u>หมายเหตุ</u>

- 1. ผู้ถือหุ้นที่มอบฉันทะ แบบ ค. นี้ใช้เฉพาะกรณีที่ผู้ถือหุ้นที่ปรากฏชื่อในทะเบียนเป็นผู้ลงทุนต่างประเทศและแต่งตั้งให้คัสโตเดียน(Custodian) ใน ประเทศไทยเป็นผู้รับฝากและดูแลหุ้นให้เท่านั้น
- 2. หลักฐานที่ต้องแนบพร้อมกับหนังสือมอบฉันทะ คือ
 - 2.1) หนังสือมอบอำนาจจากผู้ถือหุ้นให้คัสโตเดียน (Custodian) เป็นผู้ดำเนินการลงนามในหนังสือมอบฉันทะแทน
 - 2.2) หนังสือยืนยันว่าผู้ลงนามในหนังสือมอบฉันทะแทนได้รับอนุญาตประกอบธุรกิจคัสโตเดียน (Custodian)
- 3. ผู้ถือหุ้นที่มอบฉันทะจะต้องมอบฉันทะให้ผู้รับมอบฉันทะเพียงรายเดียวเป็นผู้เข้าประชุมและออกเสียงลงคะแนนไม่สามารถแบ่งแยกจำนวนหุ้นให้ ผู้รับมอบฉันทะหลายคนเพื่อแยกการลงคะแนนเสียงได้
- 4. วาระเลือกตั้งกรรมการสามารถเลือกตั้งกรรมการทั้งชุดหรือเลือกตั้งกรรมการเป็นรายบุคคล
- ในกรณีที่มีวาระที่จะพิจารณาในการประชุมมากกว่าวาระที่ระบุไว้ข้างต้น ผู้มอบฉันทะสามารถระบุเพิ่มเติมได้ในใบประจำต่อแบบหนังสือมอบฉันทะ
 แบบ ค. ตามแนบ

Remark

- 1. Proxy Form C. shall be used only in case of shareholders whose names are shown in the register as foreign investors and appoint a custodian in Thailand
- 2. Evidence required to be attached to the Proxy Form includes:
 - (1) Power of Attorney by the shareholder authorizing the custodian to sign the Proxy Form on his/her behalf;
 - (2) Confirmation letter indicating that the person signing the Proxy Form on his/her behalf is permitted to operate the business of custodian.
- 3. The shareholder appointing proxy must authorize only one proxy to attend and vote at the meeting and may not split the number of shares to several proxies for splitting votes.
- 4. In the agenda regarding election of directors, the entire group of nominated directors, or any individual nominated directors, can be elected.
- 5. If there is any agenda to be considered in the meeting other than those specified above, the attached Supplement to Proxy Form C. shall be used.



ใบประจำต่อแบบหนังสือมอบฉันทะ ค.

The Annex of Proxy Form C.

การมอบฉันทะในฐานะเป็นผู้ถือหุ้นของ บริษัท ณุศาศิริ จำกัด (มหาชน)

The proxy on behalf of the shareholder of Nusasiri Public Company Limited.

คนหนึ่งคนใดเพียงคนเดียวเป็นผู้แทนของข้าพเจ้าเพื่อเข้าประชุมและออกเสียงลงคะแนนแทนข้าพเจ้า ในการประชุมวิสามัญผู้ถือหุ้น ครั้งที่ 1/2566 ในวันศุกร์ ที่ 17 พฤศจิกายน พ.ศ. 2566 เวลา 10.00 น. โดยเป็นการจัดประชุมผ่านสื่ออิเล็กทรอนิกส์ ตามพระราชกำหนดว่าด้วยการประชุมผ่านสื่อ อิเล็กทรอนิกส์ พ.ศ. 2563 ซึ่ง<u>ถ่ายทอดสด</u> ณ สำนักงานของบริษัทฯ เลขที่ 2922/209 อาคารซาญอิสสระทาวเวอร์ 2 ชั้น 12A ถนนเพชรบุรีตัดใหม่ แขวงบาง กะปิ เขตห้วยขวาง กรุงเทพมหานคร

Any and only one person could be my/our proxy to attend and vote in my/our behalf at Extraordinary General Meeting of Shareholders No. 1/2023 on Friday, November 17, 2023 at 10:00 a.m. through electronic means in compliance with the Emergency Decree on Electronic Meetings B.E. 2563 (2020) and the relevant laws and regulations which broadcasting from company office 2922/209 Charn Issara Tower 2, Floor 1 3 (12A), New Petchburi Road, Bangkapi, Huai Khwang, Bangkok 10310.

	วาระที่		เรื่อง					
	Agenda	AgendaSubject:						
		(ก)	ให้ผู้รับมอบฉันทะมีสิทธิพิจารณาและลงมติแทนข้าพเจ้าได้ทุกประการตามที่เห็นสมควร					
		(a)	The proxy holder is entitled to consider and vote on my/our behalf as deemed appropriate.					
		(ข)	ให้ผู้รับมอบฉันทะออกเสียงลงคะแนนตามความประสงค์ของข้าพเจ้า ดังนี้					
		(b)	The proxy holder shall votes according to my intention as follows:					
			เห็นด้วย		ไม่เห็นด้วย		งดออกเสียง	
			Approve		Disapprove		Abstain	
П	วาระที่		เรื่อง					
		gendaSubject:						
		(ก)	้ ให้ผู้รับมอบฉันทะมีสิทธิพิจารณาและลงมติแทนข้าพเจ้าได้ทุกประการตามที่เห็นสมควร					
			The proxy holder is entitled to consider and vote on my/our behalf as deemed appropriate.					
		(ข)	ให้ผู้รับมอบฉันทะออกเสียงลงคะแนนตามความประสงค์ของข้าพเจ้า ดังนี้					
		(b)	The proxy holder shall votes according to my intention as follows:					
			เห็นด้วย		ไม่เห็นด้วย		งคออกเสียง	
			Approve		Disapprove		Abstain	
П	วาระที่ เรื่อง							
		AgendaSubject:						
			The proxy holder is entitled to consider and vote on my/our behalf as deemed appropriate.					
			ให้ผู้รับมอบฉันทะออกเสียงลงคะแนนตามความประสงค์ของข้าพเจ้า ดังนี้					
			The proxy holder shall votes according to my intention as follows:					
			เห็นด้วย		ไม่เห็นด้วย		งดออกเสียง	
			Approve		Disapprove		Abstain	